

Cabinet

12 September 2019

2019/20 Financial Monitoring as at the end of June 2019 – Revenue and Capital

Recommendations

That Cabinet:

- a) Note the forecast underspend of £6.298m for the 2019/20 financial year on the Council's revenue budget.
- b) Approve the net transfer of £3.000m from the adults social care underspend to reserves.
- c) Approve the drawdown of the following earmarked reserves to support planned activity:
 - £0.223m for the Special Educational Needs and Disabilities (SEND) demand management programme;
 - £0.085m for the Warwickshire Bytes project
- d) Note the consolidation of existing transformation reserves to create a single transformation reserve to support the Corporate Transformation Programme.
- e) Note the forecast underspend on the capital programme of £17.752m.
- f) Approve the addition to the capital programme of £0.997m for additional Hawkes Point refurbishment costs and note that this will be funded from .revenue or from a contribution from property reserves.
- g) Approve the carry forward of the underspend on the capital programme of £17.752m into the 2020/21 and future years capital programme and the changes to the cost and funding of schemes detailed in the report and in Annexes A to M.

1. Purpose of the Report

- 1.1. This report outlines the forecast financial position of the council at the end of 2019/20 based on the information known at the end of the first quarter. The report sets out the position for both revenue and capital and provides an analysis of the variances, both under and over spending.

2. Financial Overview - Revenue

- 2.1. This report provides the first update to Cabinet on the Council's revenue financial position as at the end of June 2019. The forecast outturn position is set out in the table below and shows a total forecast underspend of £6.298m, representing 2.06% of the Council's net revenue budget.
- 2.2. It is important to note that the forecast is early in the financial year and is based on expenditure for the first three months of the year and forecast demands for the remainder of the year. The position is therefore likely to change throughout the year and Cabinet will be provided with regular updates.
- 2.3. Whilst the overall position is not one of an overspend, there are some areas that are already forecasting an overspend, primarily due to increasing demand for services. These have been reviewed by Corporate Board and will be subject to on-going monitoring to ensure mitigating actions are in place to reduce and manage expenditure.

Directorate	Approved Budget £m	Forecast Outturn £m	Forecast Over/(Under) Spend £m
Communities	179.683	188.336	8.653
People	242.969	239.348	(3.621)
Resources	43.021	41.669	(1.352)
Other Services	(159.332)	(169.310)	(9.978)
Total	306.341	300.043	(6.298)

Further detail on the cost pressures are set out later in the report. **Annexes A to M** outline the reasons for all material variations between the forecast spending and the budget. These annexes are available electronically.

3. Detailed Analysis - Revenue

3.1. COMMUNITIES DIRECTORATE - Forecast Overspend £8.653m

Service	Approved Budget £m	Forecast Outturn £m	Forecast Over/ (Under) Spend £m
Education Services	110.970	118.297	7.327
Environment Services	25.097	25.248	0.151
Fire and Rescue	20.351	20.507	0.156
Strategic Commissioner for Communities	23.265	24.284	1.019
Total	179.683	188.336	8.653

3.1.1 The Communities Directorate is forecast to overspend by £8.653m and the main reasons for this are as follows:

Education Services - £7.327m overspend

3.1.2 The forecast overspend on Education Services is as a result of increased demand and costs for high needs placements (£4.738m), agency placements for children with disabilities (£1.390m), and home to school transport (£1.459m).

3.1.3 The increases in demand for Education Services are largely due to the requirement to fund the education needs of young people up to age 25 with special educational needs and disabilities (SEND), increased numbers of children with Education, Health and Care (EHC) plans, and also more complex needs of children in agency placements.

3.1.4 Many of these services are funded from Dedicated Schools Grant (DSG). The DfE requires all local authorities to complete a recovery plan should their overspend on the DSG exceed 1%. The Council's forecast (1.14%) overspend exceeds the 1% threshold set by the DfE and therefore an agreed recovery plan will need to be in place by the end of the year should the forecast overspend continue at this level. The position is not unique to Warwickshire and is a national one, however it is being addressed and is being closely monitored.

Environment Services - £0.151m overspend

3.1.5 The forecast overspend is mainly as a result of additional staffing capacity required to support the Gypsy and Traveller service and also additional costs of the Stratford Park and Ride scheme.

Fire and Rescue Service - £0.156m overspend

3.1.6 The overspend is largely due to the need to provide staffing cover for long term sickness.

Strategic Commissioner for Communities - £1.019m overspend

3.1.7 Strategic Commissioning for Communities are currently forecasting an overspend of £1.019m. This is largely due to the under recovery of income due to planned increases in parking fees being delayed (£0.606m) and lower than anticipated income from business centres (£0.080m) and overspends in staffing budgets across the service (£0.325m).

3.2. PEOPLE DIRECTORATE - Forecast Underspend £3.621m

Service	Approved Budget	Forecast Outturn	Forecast Over/ (Under) Spend
	£m	£m	£m
Adult Social Care	152.761	147.915	(4.846)
Children and Families	56.977	57.907	0.930
Strategic Commissioner for People	33.231	33.526	0.295
Total	242.969	239.348	(3.621)

3.2.1 The People Directorate is forecast to underspend by £3.621m and the reasons for this are as follows:

Adult Social Care - £4.846m underspend

3.2.2 Within the service there are a number of areas that are experiencing an increase in demand and are overspending. These include: residential placements for all client groups (£0.5m), homecare for older people (£1m) and supported living for clients with a learning disability (£1.5m).

3.2.3 These overspends are being offset by underspends on:

- Direct Payments budgets due to slower than anticipated uptake of direct payments (£1m).
- Reablement staffing budgets due to vacancies (£0.4m).
- Lower than budgeted expenditure on adult services (£3m) due to the availability of some one-off funding
- Delays in project spend (£0.4m)
- Greater than budgeted income from client contributions for residential and domiciliary care (£3m).

3.2.4 It is proposed that £3m of the underspend on adult social care as a result of the one-off funding be transferred to reserves to mitigate against the risk of funding changes either through late announcements in the current financial year or changes in grants received in the next financial year.

Children and Families - £0.930m overspend

3.2.5 The forecast overspend on Children and Families takes account of some one-off funding that was made available for the current financial year. Without this, there is an underlying overspend of £3.4m

3.2.6 The reasons for the overspend are:

- Increased legal costs due to higher than planned activity levels (£0.400m).
- An overspend on staffing costs due to the non-achievement of the planned staffing saving for 2019/20 (£0.300m). Further plans are due to be discussed with the Senior Leadership Team to identify where posts can be safely removed.
- Increased cost of children's safeguarding and support for those aged under 16 due to higher than planned demand across all placement types (£4.396m) - internal fostercare (£0.592m), external fostercare (£1.340m) and residential placements (£2.464m).
- The increased costs are offset by one-off funding that has been made available in the budget to support the service.

3.2.7 Within the service there are also underspends on:

- Support, as corporate parents, for those aged over 16 (£0.602m) due to lower demand than anticipated.
- The need to take-up less adoption places outside of the Adoption Central England (ACE) area (purchased at £0.027m a place) than anticipated (£0.778m).

Strategic Commissioner for People - £0.295m overspend

3.2.8 The forecast overspend is the result of an increase in forecast staffing costs and overspends on the Drugs and Alcohol contract driven by increases in demand for detox/inpatient and prescribing services.

3.3. RESOURCES DIRECTORATE - Forecast Underspend £1.352m

Service	Approved Budget	Forecast Outturn	Forecast Over/ (Under) Spend
	£m	£m	£m
Business and Customer Support	11.142	11.151	0.009
Commissioning Support Unit	3.296	3.055	(0.241)
Enabling Services	21.450	20.410	(1.040)
Finance	4.572	4.342	(0.230)
Governance and Policy	2.561	2.711	0.150
Total	43.021	41.669	(1.352)

3.3.1 The Resources Directorate is forecast to underspend by £1.352m and the reasons for this are as follows:

Enabling Services – £1.040m underspend

3.3.2 The forecast underspend is £1.040m. The reasons for this underspend are: ICT development projects (£0.534m) and the procurement of ICT devices (£0.150m) being put on hold pending the implementation of the revised ICT infrastructure model and staffing and agency and licensing underspends pending the service redesign (£0.367m).

Other Resources Directorate Services - £0.312m underspend

3.3.3 The forecast underspend of £0.312m is due to vacancies and posts being held vacant pending the implementation of the service redesigns later in 2019/20.

3.4. OTHER SERVICES - Forecast Underspend £9.978m

Service	Approved Budget £m	Forecast Outturn £m	Forecast Over/ (Under) Spend £m
Government Grants and Business Rates	(131.141)	(133.511)	(3.370)
Central Block DSG and other grants to support schools and pupils	(81.129)	(81.129)	-
Capital Financing Costs	40.263	33.565	(6.698)
Other corporate costs	11.676	11.766	0.090
Total	159.331	169.309	(9.978)

3.4.1 There are two material underspends in Other Services. These are:

- Additional business rates income and compensatory government grants to offset the impact of changes to exemptions and discounts not known at the time the budget was set - £3.038m.
- Lower capital financing costs than provided for in the budget as a result of slippage in the capital programme and the level of the unallocated Capital Investment Fund requiring less borrowing to be taken out in 2019/20 - £6.700m.

4. Delivery of the Savings Plan

4.1. Planned savings of £14.221m are included within the 2019/20 revenue budget. Four Services are presently forecasting that they will not meet their 2019/20 savings targets, with the overall shortfall expected to be £4.547m. These shortfalls are already reflected in the revenue monitoring position set out in the report and whilst they do not impact further on the monitoring position, it is important that there remains a focus on savings targets and whether these are being achieved or not. A summary position is set out in the table below.

Service	2019/20 Savings Target £m	Forecast Shortfall £m	Commentary
Strategic Commissioner for Communities	1.141	0.686	A £0.686m shortfall comprised of £0.606m relating to the delayed introduction of a new charging schedule for parking permits and £0.080m shortfall in the projected increased income from new business centres because the anticipated investment in additional business centre capacity has not been progressed as quickly as anticipated..

Children and Families	4.930	3.339	A £3.339m shortfall comprised of: <ul style="list-style-type: none"> • demand management savings (£0.279m), • legal services savings (£0.150m), although it is early in the financial year to predict trends in this highly volatile area of spend. • placement costs for Children Looked After (£2.760m) where the number of purchased weeks and cost of these weeks have both risen. This is the most significant element of the service's overall overspend.
Strategic Commissioner for People	2.820	0.387	A net shortfall of £0.387m comprising: <ul style="list-style-type: none"> • A £0.728m shortfall arising from the increase in demand-led prescribing costs for Drugs and Alcohol service giving rise to concerns about the feasibility of the savings target. • An offsetting £0.341m over delivery in respect of the savings from staffing and overheads exceeding its target.
Environment Services	0.605	0.530	A £0.075m shortfall as a result of: the delay in moving to Hawkes Point from Montague Road reducing the additional income the service was expecting to generate (£0.025m), new income from the implementation and operation of a highway permit scheme for Solihull MBC that has not materialised (£0.025m) and a lower saving than anticipated from gritter optimisation routes (£0.025m).

5. Reserves

5.1. At the end of 2018/19 the Council's reserves were £158.974m. In addition to the proposal to make a contribution to reserves of £3m from the adults social care underspend, approval is sought from the drawdown of reserves totalling £0.308m for activities to be undertaken in 2019/20 for which earmarked reserves are available:

- Education Services (£0.223m) to support the SEND demand management programme in 2019/20;
- Business & Customer Support Services (£0.085m) to complete the Warwickshire Bytes project.

5.2. Once the funding for these two projects is drawn down the reserves will be closed. As a result of these contributions to and from reserves and the impact of the forecast underspend, the reserves are forecast to increase to £165.272m at the end of the financial year.

5.3. One third of reserves are held for specific purposes and cannot be used to support the budget more generally. The remaining reserves are held to

manage known financial risks, to cash-flow timing differences between when spend is incurred and savings are delivered or for specific investment in projects. Financially this continues to place us in a healthy position to address the financial challenges facing the authority as a result of the current levels of uncertainty about future local government funding and the demand-led pressures that will need to be managed as part of developing a financially sustainable 2020-25 Council Plan.

- 5.4. The Council currently holds a number of reserves to support transformation. Following the restructure of the organisation and the creation of a Council-wide transformation programme, the following reserves are to be consolidated to provide a central transformation reserve and have no impact on current governance arrangements:
- Corporate Transformation Fund
 - Corporate Systems Replacement Reserve
 - Resources Transformation Fund
 - Resources Systems Replacement Reserve

6. Capital Programme

- 6.1. The Council's capital programme for 2019/20 was set as £170.541m. Since then Council/Cabinet/Portfolio Holders have approved schemes to be funded from the Capital Investment Fund (£17.684m) and other funding sources (£1.600m). Other schemes totalling £20.890m have been phased into later years. This was agreed as part of the 2018/19 outturn. Additional schemes have also been added to the capital programme funded from ring-fenced government grant (£1.607m) and revenue contributions in accordance with the Council's approved capital strategy (£0.200m).
- 6.2. A potential overspend on the Montague Road/Hawkes Point project (£0.997m) has emerged for the funding of new roof on Hawkes Point to ensure the building is fit for purpose, meets health and safety standards, ensures that new racking systems to replace existing racking and shelving systems that cannot be reused are in place and that ongoing costs of maintaining the building are minimised. Delaying this work is likely to cost more in the longer term and will be more disruptive to the operational running of services. Approval is sought to increase the capital programme to allow this work to take place prior to the staff relocating to the site. The additional cost will be funded by a revenue contribution from the service and/or property reserves.
- 6.3. The net impact of these changes has increased the overall capital programme to £171.739m for 2019/20. The additions to the capital programme are set out below.

Additions to the Capital Programme	
Scheme	Value £m
Developer and Grant Funded Schemes	
• Coleshill Secondary School	1.000
• Disability access schemes	0.400
• Preliminary works at a new school in Leamington	0.100
• Paddox Primary	0.100
Capital Investment Fund Schemes	
• Contribution to the purchase of the Nuneaton Co-op building	1.500
• Pears Centre	10.640
• Rugby Parkway	2.637
• Temple Hill/Lutterworth Road casualty reduction scheme	1.601
• Children's Centres	0.280
• Household Waste Recycling Centre Replacement Equipment	0.526
Re-phasing of schemes as part of 2018/19 outturn	(20.890)
Ringfenced government grant	
• Additional highways maintenance grant	1.607
Revenue Funded Schemes	
• ICT software development	0.200
• Montague Road/Hawkes Point (subject to approval)	0.997
Total	1.198

- 6.4. Expenditure on the capital programme is forecast to be £153.897m which is £17.752m (10%) lower than planned. This is as a result of changes to the phasing of projects such that spending will now be incurred in future years.
- 6.5. The main reasons for the £17.752m spend being delayed until later years compared to the approved budget are:

Environment Services – £8.4m

The slippage into future years is across a number of road schemes including:

- Stanks Island junction - £2.9m reduction in construction costs in 2019/20 compared to the budget. The funding will be held for construction costs, compensation events and unexpected risks in 2020/21.
- A46 Stoneleigh - £2m slippage to take account of the timing of the anticipated release of external funding.
- A47 Hinckley - £1m slippage as delivery of the scheme is delayed due to the lack of capacity to assess options as part of the design phase.

- A3400 - £1m slippage because changed developer timescales means construction is now not expected to start until early 2020.
- Shottery Link Road - £2m slippage as construction of this developer funded scheme is now estimated to start in September 2019 and continue until 2020.
- A4023 Coventry Highway - £1.5m delay in the construction of this developer funded scheme due to the time taken to reach technical approval between the council and the developer.

Strategic Commissioner for Communities - £7.143m

The main reasons for this are:

- Crick Road - £2.2m delay as land negotiation and planning application activities have not yet commenced.
- Bermuda Connectivity - £2.8m delay as a result of land acquisitions and detailed design not being finalised. This will result in the construction contract commencing later than forecasted.
- Temple Hill/Lutterworth Road Casualty Reduction Scheme - £1.0m delay due to a lack of capacity in Design Services to start work on the scheme.
- The remaining £1.2m is mostly slippage on various developer funded schemes.

Adult Social Care - £0.200m

Funding prioritised to support People Directorate technical developments has slipped into the following year as no requirements have been identified as yet for this area of funding.

Public Health and Strategic Commissioning - £0.427m

Development priorities for the Client Information System Review have been identified for 2019/20 however further work to develop the business cases is still required meaning investment is now unlikely to be required before 2020/21.

Governance and Policy – £0.341m

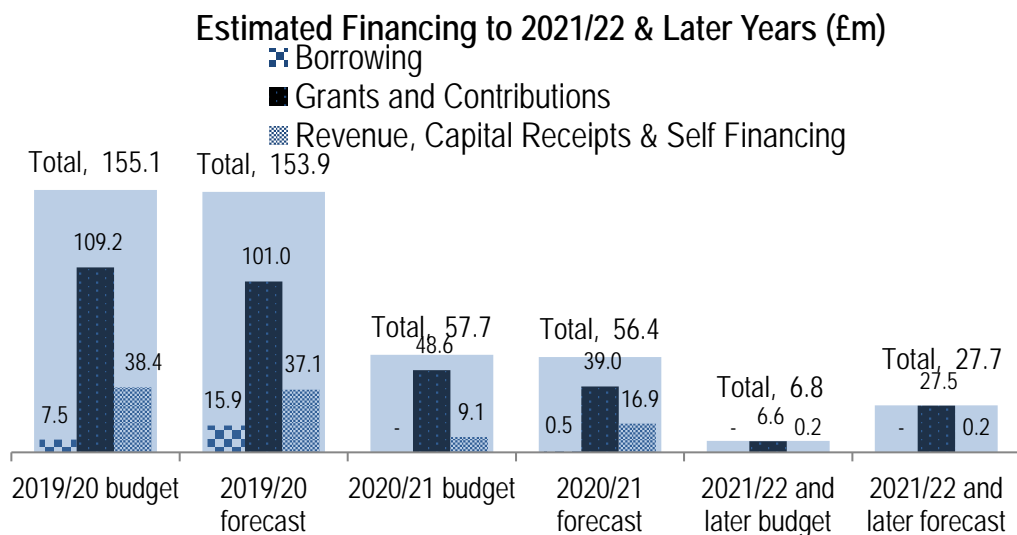
Due to staff turnover implementation of the Rural Services capital maintenance programme has been delayed.

- 6.6. Slippage in the capital programme means the benefits expected from the capital investment are delayed. As a result, as part of developing the Medium Term Financial Strategy and associated capital strategy for Members consideration later in the year, Corporate Board have been focussed on the actions needed to ensure a more timely delivery of the capital programme. Any emerging proposals will be brought forward to Members for consideration.

6.7. A number of transport capital schemes have been delayed due to limited capacity to complete engineering design work and technical approvals. This shortfall in capacity arose due to the quantity and complexity of capital projects being required by both developers and to deliver on the Council's priorities. A major staffing restructure has recently been completed in Design Services which has resulted in a significant level of recruitment and therefore a number of projects will now be taken forward.

6.8. As well as approving the revised spending in the capital programme, the County Council must also ensure it has sufficient funding available to meet its capital payments in each financial year. The chart and the table below show how the planned and forecast capital expenditure is to be financed. These figures exclude the remaining unallocated Capital Investment Fund.

	2019/20 budget £000	2019/20 forecast £000	2020/21 budget £000	2020/21 forecast £000	2021/22 and later budget £000	2021/22 and later forecast £000
Corporate Borrowing	7,500	15,886	-	500	-	-
Self-financed Borrowing	-2,430	-2,430	995	995	-	-
Grants and Contributions	109,205	100,991	48,613	38,957	6,569	27,505
Capital Receipts	39,058	35,664	6,993	14,780	-	-
Revenue	1,726	3,786	1,138	1,138	192	192
Total	155,060	153,897	57,739	56,370	6,761	27,697



6.9. Financial Regulations require Cabinet to approve changes to schemes where the figures have a variance of more than 5% or are greater than £25,000 on any individual scheme. These schemes are included in all tables and figures within this report and are identified in the Annexes, with reasons for the variations provided. All of these changes are fully funded and do not require any additional use of corporate capital resources.

7. Financial Implications

7.1. The report outlines the forecast financial performance of the authority for 2019/20. There are no additional financial implications to those detailed in the main body of the report. The key financial issue is the need for the Medium Term Financial Strategy to reflect: the need to put sustainable solutions in place for those services reporting material demand-led overspends, the need to ensure the ambitions of the capital strategy are aligned to the capacity to deliver and that any plans developed to balance the budget going forward are robust so any decisions can be taken promptly.

8. Environmental Implications

8.1. There are no specific environmental implications as a result of the information and decisions outlined in the report.

Background Papers

None

	Contact Information
Report Authors	Andrew Harper, Finance Manager - Capital andrewharper@warwickshire.gov.uk Lisa Fynn, Principal Accountant, Financial Planning lisafynn@warwickshire.gov.uk
Assistant Director	Lisa Kitto, Finance lisakitto@warwickshire.gov.uk
Strategic Director	Rob Powell, Strategic Director for Resources robpowell@warwickshire.gov.uk
Portfolio Holder	Cllr P Butlin, Deputy Leader and Portfolio Holder for Finance and Property; cllrbutlin@warwickshire.gov.uk

No elected members have been consulted in the preparation of this report.

Environment Services - Scott Tompkins
 Strategic Director - Mark Ryder
 Portfolio Holders - Jeff Clarke

2019/20 Revenue Budget

Service	Gross Expenditure			Gross Income			Net			Reason for Variation and Management Action
	Agreed Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Agreed Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Agreed Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	
Assistant Director - Environment Services	174	174	0	0	0	0	174	174	0	
Trading Standards & Community Safety	3,685	3,836	151	(1,441)	(1,457)	(16)	2,244	2,379	135	Overspend is due to 1 FTE for 12 months to help with capacity issues in the Gypsy and Traveller team. Also, an increase in spend on repair and maintenance of buildings/sites due to old properties but also down to vandalism. Finally, there is also an expectation that rent collection from certain sites will be less than budgeted which has happened in previous years.
County Highways	17,634	17,628	(6)	(4,662)	(4,702)	(40)	12,972	12,926	(46)	The variance sits within the Network Management - a prudent estimate of additional income offset by some additional spend in Rights of Way.
Planning Delivery	3,337	3,318	(19)	(2,824)	(2,828)	(4)	513	490	(23)	In year salary savings due to vacancies.
Transport Delivery	36,834	36,998	164	(28,299)	(28,399)	(100)	8,535	8,599	64	Overspend relates to site in Stratford Park & Ride and relates to the costs of the Bus Service. There are plans to try and mitigate this with future development of part of the land providing additional income streams. This may not happen in 2019/20.
Engineering Design Services	6,684	7,267	583	(6,224)	(6,750)	(526)	460	517	57	Variance comprised of two small overspends in Bridges and S278. Anticipate that these will be mitigated during the year with additional income but, until income charges are raised and the trend for the year emerges, a prudent approach to out turn income has been taken.
Emergency Management	245	245	0	(46)	(84)	(38)	199	161	(38)	Funding provided for a 12 month post to help with Brexit.
Net Service Spending	68,593	69,466	873	(43,496)	(44,220)	(724)	25,097	25,246	149	

Environment Services - Scott Tompkins
 Strategic Director - Mark Ryder
 Portfolio Holders - Jeff Clarke

2019/20 Reserves

Reserve	Approved Opening Balance 01.04.19 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31.03.19 £'000	Transfer Request (To)/From Reserves £'000	Reason for Request
Community Services - Savings	17	(17)	(97)	(97)		
Environment Services - Savings	0		(52)	(52)		
Domestic Homicide Reviews	100			100		
Proceeds of Crime	147			147		
S38 Developer Funding	350			350		
Flood Management Reserve	695	(235)		460		
Total	1,309	(252)	(149)	908	0	

Environment Services - Scott Tompkins

Strategic Director - Mark Ryder

Portfolio Holders - Jeff Clarke

2019/20 Savings

Savings Proposal Title	2019/20			Reason for financial variation and any associated management action
	Target £'000	Actual to Date £'000	Forecast Outturn £'000	
Increased income as a result of pricing changes in Design Services, bringing our charges in line with the sector norm	50	0	50	
Generate income by an increase in the fees payable for licences and permits, including skips, scaffold, street café licenses and vehicular access requests.	5	5	5	
Increased income from the permit scheme for working on the highway as a result of systems development efficiencies and a more targeted site inspection regime will ensure compliance with permit scheme approvals.	165	59	165	
Energy savings as a result of the capital investment into LED technology within our street lighting stock.	300	300	300	
Increased income and surplus from County Fleet Maintenance following the installation of an MOT test facility at the new Hawkes Point site.	25	0	0	This savings target is under pressure due to the move to Hawkes Point having been delayed and therefore increased income earning opportunity is yet to begin.
Generate new income from the implementation and operation of a highway permit scheme for Solihull MBC. The County Council currently manages a similar permit scheme for Coventry City Council.	25		0	If saving does not materialise as envisaged any shortfall will be offset by reduced spend elsewhere in the winter maintenance budget.
Winter gritting route optimisation as a result of rationalising depots to a single south depot.	25		0	If saving does not materialise as envisaged any shortfall will be offset by reduced spend elsewhere in the winter maintenance budget.
Increase income targets to reflect current activity levels from Section 184 and Minor Works, Section 38 Agreements and pre application advice for highways.	10	10	10	
Total	605	374	530	
Target		605	605	
Remaining Shortfall/(Over Achievement)		231	75	

2019/20 to 2021/22 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years	2019/20 £ 000's	2020/21 £ 000's	2021/22 and later £ 000's	Total £ 000's	Earlier Years £ 000's	2019/20 £ 000's	2020/21 £ 000's	2021/22 and later £ 000's	Total	Variance in Year £ 000's	Total Variance £ 000's	
Major Transport Projects														
10203000	Rugby Western Relief Road	59,098	148	0	0	59,246	59,098	148	0	0	59,246	0	0	
10421000	Portobello Bridge	524	70	1,461	5	2,060	524	70	1,461	5	2,060	0	0	
11221000	M40 Junction 12	11,856	177	557	0	12,590	11,856	177	557	0	12,590	0	0	
11272000	Rugby Gyrotory Improvements	1,563	25	0	0	1,588	1,563	25	0	0	1,588	0	0	
11509000	A444 Coton Arches, Nuneaton	3,474	246	0	0	3,720	3,474	246	0	0	3,720	0	0	
11510000	A46 Stanks Island, Warwick	620	5,970	0	0	6,590	620	3,046	2,924	0	6,590	-2,924	0	Construction costs came in lower than expected. Remaining money to be used for compensation events/unexpected risks which, if there are any, would be paid at scheme completion in 2020/21.
11604000	A444 Corridor Improvements - Phase 2	61	1,010	2,528	1,000	4,599	61	500	2,000	2,038	4,599	-510	0	Further modelling is being carried out using updated traffic data captured following the completion of Coton Arches. The programme has slipped and construction work is not expected to start until 2020/21 hence less funding required in 2019/20.
11605000	A3400 Bham Road Stratford Corridor Improvements	65	2,960	500	0	3,525	65	2,205	1,254	0	3,524	-754	0	Preliminary designs undergoing RSA1. Next stage detailed design. Works due to start early 2020, lasting approximately 6 months
11649000	A46 Stoneleigh Junction Improvements	2,034	4,998	3,000	0	10,032	2,034	3,061	0	4,937	10,032	-1,937	0	CIF funding (£10m) has been re-profiled into 2021/22 to take account of anticipated external funding which should be released at the end of 2019/20 year. Funding in 2019/20 assumes a decision by Cabinet to approve draw down against the CIF allocation.
11669000	Lawford Road / Addison Road Casualty Reduction	16	830	0	0	846	16	830	0	0	846	0	0	
11694000	A47 Hinckley Road Corridor	95	3,390	0	0	3,485	95	2,390	1,000	0	3,485	-1,000	0	Delivery of the scheme delayed as options are assessed during the design phase
Street Lighting														
11279000	Pump Priming allocation for LED street lighting	3,230	0	2,000	0	5,230	3,230	1,280	0	0	4,510	1,280	-720	Budget reallocation to 11719*** for new year
11651000	Street Lighting base budget 18-19	713	163	0	0	876	713	0	0	0	713	-163	-163	Budget reallocation to 11719*** for new year
11719000	Street Lighting base budget 19-20	0	0	0	0	0	0	883	0	0	883	883	883	Reallocation of new codes £720k + £163,105 carry over from prior year allocation
Structural Bridge Maintenance														
10977000	Minor Bridge Maintenance Schemes 2011/2012	1,014	21	0	0	1,035	1,014	0	0	0	1,014	-21	-21	Funding reallocated to other financial year to fund current projects
11171000	Minor Bridge Maintenance Schemes 2012/2013	2,303	58	0	0	2,361	2,303	0	0	0	2,303	-58	-58	Funding reallocated to other financial year to fund current projects
11382000	Minor Bridge Maintenance schemes 2015/2016	1,617	33	0	0	1,650	1,617	28	0	0	1,645	-5	-5	Funding reallocated to other financial year to fund current projects
11457000	Minor Bridge Maintenance schemes 2016/2017	496	67	0	0	563	496	87	0	0	583	20	20	Funding reallocated to other financial year to fund current projects
11587000	Minor Bridge Maintenance schemes 2017/2018	1,897	181	0	0	2,078	1,897	464	0	0	2,361	283	283	Funding reallocated to other financial year to fund current projects
11658000	Minor Bridge Maintenance schemes 2018/2019	724	585	0	0	1,309	724	1,294	0	0	2,018	710	710	Funding reallocated to other financial year to fund current projects
11717000	Bridges Base Budget 2019 2020	0	0	0	0	0	0	562	0	0	562	562	562	Funding reallocated to other financial year to fund current projects
Structural Maintenance of Roads														
11545000	Highways Maintenance 19-20	0	16,677	0	0	16,677	0	0	0	0	0	-16,677	-16,677	DfT Highways allocations transferred to Bridges and Traffic Signals
11720000	County Highways Base Budget 19-20	0	0	0	0	0	0	18,035	0	0	18,035	18,035	18,035	Additional allocation of £344,652 inflation plus £441,714 additional revenue contribution
Traffic Signals														
11381000	Traffic Signals 2015-16	181	13	0	0	194	181	13	0	0	194	0	0	
11458000	Traffic Signals 2016-17	202	0	0	0	202	202	0	0	0	202	0	0	
11591000	Traffic Signals Base Budget 2017-18	278	0	0	0	278	278	0	0	0	278	0	0	
11657000	Traffic Signals Base Budget 2018-19	235	35	0	0	270	235	35	0	0	270	0	0	
11718000	Traffic Signals Base Budget 2019-20	0	0	0	0	0	0	250	0	0	250	250	250	New allocation for 2019/20 from DfT Highways funding
Flood management														
11424000	Snitterfield Flood Alleviation	2,793	0	0	0	2,793	2,793	0	0	0	2,793	0	0	
11427000	Ladbrooke Flood Alleviation	60	2	0	0	62	60	4	0	0	64	2	2	Environment Agency grant income received
11514000	Grendon Property Level Protection	8	0	0	0	8	8	0	0	0	8	0	0	
11550000	Flood modelling	92	11	0	0	103	92	11	0	0	103	0	0	
11574000	Kites Hardwick flood alleviation	76	0	0	0	76	76	27	0	0	103	27	27	Additional expenditure funded from revenue
11599000	Cherrington Flood Risk Management Scheme	57	8	0	0	65	57	8	0	0	65	0	0	
11686000	Whiteacre Health Flood Alleviation	36	13	0	0	49	36	14	0	0	50	1	1	Additional expenditure funded from revenue
Community Safety														

11712000	Gypsy & Traveller bit of Countryside Maint £20k	0	53	0	0	0	73	0	0	0	20	20	Additional £20,000 from Country Parks project 11536000 (see Communities) - this is for the 2018/19 maintenance allocation that was missed when the service split as a result of the Transformation Programme.
					53					73			
Archaeology & Ecology													
11727000	Ford Ranger 4x4	0	0	0	0	0	12	0	0	0	12	12	Purchase of a new vehicle which is funded by revenue
Developer Funded Transport - s106 schemes													
11054000	Rugby, Hunters Ln - Through Route New Tech Dr To Newbold Rd	62	329	0	0	391	62	329	0	0	391	0	0
11099000	Upgrade traffic signals Blackhorse Road	137	11	0	0	148	137	11	0	0	148	0	0
11194004	Install CCTV on Emscote Road Warwick (Tesco Stores)	0	9	0	0	9	0	9	0	0	9	0	0
11194005	Install MOVA operation on traffic signal junctions Emscote Road Warwick (Tesco Strores)	0	0	75	0	75	0	0	75	0	75	0	0
11194006	Install Variable Message Signs A444 (Prologis)	0	82	0	0	82	0	82	0	0	82	0	0
11194007	Install Traffic Signals junction Colliery lane / Back Lane Exhall (David Wilson Homes)	0	45	0	0	45	0	45	0	0	45	0	0
11194009	Bridleways Improvements Brownsover Rugby	0	6	0	0	6	0	6	0	0	6	0	0
11195003	S106 Rights of Way Scheme at Long Shoot Development Nuneaton	0	6	0	0	6	0	6	0	0	6	0	0
11195005	Puffin Crossing - Father Hudson's site at Coventry Road , Coleshill	-40	0	0	0	-40	-40	0	0	0	-40	0	0
11195008	SHAKESPEARE AVENUE/ PEDESTRIAN FACILITIES	40	0	0	0	40	40	0	0	0	40	0	0
11195009	40/50MPH SPEED LIMIT AND MINOR KERBING WORKS LONGMARSTON ROAD WELFORD ON AVON.	21	9	0	0	30	21	9	0	0	30	0	0
11417000	A426 /A4071 Avon Mill Roundabout Rugby Improvement Scheme	345	1,363	0	0	1,708	345	1,363	0	0	1,708	0	0
11464000	Clifton on Dunsmore Traffic Calming S106	393	0	0	0	393	393	-72	0	0	321	-72	-72
Developer Funded Transport - Europa Way													
11580000	A452 Europa Way (Lower Heathcote Farm), Warwick. Developer – Gallagher Estates Ltd.	1,747	1,753	0	0	3,500	1,747	1,753	0	0	3,500	0	0
11602000	A452 Europa Way / Olympus Avenue Traffic Signal Controlled Junction S278	1,201	2,807	0	0	4,008	1,201	2,807	0	0	4,008	0	0
11636000	A452 Myton Road And Shire Park Roundabouts	28	0	3,773	0	3,801	28	0	3,773	0	3,801	0	0
11637000	A452 Europa South of Olympus Avenue to Heathcote Lane Roundabout	19	0	7,481	0	7,500	19	0	0	7,481	7,500	0	0
11638000	A452 M40 spur west of Banbury Road	9	0	7,591	0	7,600	9	0	0	7,591	7,600	0	0
Developer Funded Transport - s278 schemes													
10010001	Unallocated S278 developer funds	-40	0	1,656	0	1,616	-40	0	1,656	0	1,616	0	0
10438000	Leamington, Junction Alterations at Former Potterton Works	4	26	0	0	30	4	0	0	0	4	-26	-26
11195010	S278 DE33034 Western Rd and Bham Rd Stratford (McDonalds)	307	73	0	0	380	307	73	0	0	380	0	0
11195013	S278 Wellesbourne Distribution Park Signs	35	26	0	0	61	35	26	0	0	61	0	0
11305000	New Roundabout on the A444 Weddington Road, Nuneaton	628	243	0	0	871	628	243	0	0	871	0	0
11326000	Elliot's Field Retail Park	815	0	0	0	815	815	0	0	0	815	0	0
11327000	B4113 Gipsy Lane Junction	5	199	0	0	204	5	0	199	0	204	-199	0
11328000	New Roundabout Southam Road Kineton	466	12	0	0	478	466	0	0	0	466	-12	-12
11336000	Ansty Business Park Phase 3	1,452	1,559	0	0	3,011	1,452	809	750	0	3,011	-750	0
11337000	A426 Leicester Road, Rugby - Toucan Crossing	329	6	0	0	335	329	6	0	0	335	0	0
11423000	A423 Coventry Road Southam New Priority Junction S278	508	5	0	0	513	508	5	0	0	513	0	0
11428000	B5000 Grendon Road Polesworth New Roundabout Section 278	868	97	0	0	965	868	97	0	0	965	0	0
11429000	A3400 Birmingham Road, Stratford upon Avon, New right turn land S278	247	3	0	0	250	247	3	0	0	250	0	0
11430000	A428 Rugby Radio Station Mass Site S278 Highways Work	2,639	61	0	0	2,700	2,639	61	0	0	2,700	0	0
11436000	B4087 Oakley Wood Road Bishops Tachbrook	364	140	0	0	504	364	140	0	0	504	0	0
11460000	C204 Birmingham Road, Alcester - new right turn land outside Alcester Grammar	1	500	0	0	501	1	500	0	0	501	0	0
11462000	B4035 Campden Road, Shipston on Stour new right turn lane	335	15	0	0	350	335	15	0	0	350	0	0
11505000	A422 Alcester Road, Stratford upon Avon	250	3	0	0	253	250	3	0	0	253	0	0
11507000	A428 Lawford Road, Rugby	291	204	0	0	495	291	204	0	0	495	0	0
11508000	B4429 Ashlawn Road, Rugby	58	64	0	0	122	58	64	0	0	122	0	0
11511000	A429 Ettington Road, Wellesbourne	1,219	16	0	0	1,235	1,219	16	0	0	1,235	0	0
11517000	A47 Hinkley Road Nuneaton Puffin Crossing	116	33	0	0	149	116	0	0	0	116	-33	-33
Scheme completed at a lower cost than estimated.													

11518000	D2206 Siskin Drive Baginton Right Turn Lane S278	67	354	0	0	421	67	354	0	0	421	0	0	
11528000	A444 Weddington Road, Nuneaton - new Puffin crossing.	218	67	0	0	285	218	67	0	0	285	0	0	
11529000	B4642 Coventry Road, Cawston - new right turn lane.	1	400	0	0	401	1	400	0	0	401	0	0	
11530000	C33 Stockton Road and A423 Southam Road, Long Itchington - new footway on Stockton Road and upgrade of zebra crossing to Puffin crossing on Southam Road.	275	26	0	0	301	275	26	0	0	301	0	0	
11531000	D1643 Park Road, Bedworth - new car park egress.	140	95	0	0	235	140	95	0	0	235	0	0	
11551000	A47 Long Shoot - relocation of a refuge island	13	77	0	0	90	13	77	0	0	90	0	0	
11576000	A3400 Banbury Road / Tiddington Road, Stratford upon Avon.	0	1,000	0	0	1,000	0	250	750	0	1,000	-750	0	Construction is not expected to start until early 2020 due to Developer timescales
11577000	A3400 Bridgefoot / Bridgeway, Stratford upon Avon	1	400	0	0	401	1	100	300	0	401	-300	0	Construction is not expected to start until early 2020 due to Developer timescales
11578000	C98 Loxley Road, Tiddington.	0	650	0	0	650	0	650	0	0	650	0	0	
11581000	Butlers Leap Link Road, Rugby. Developer – Urban and Civic PLC.	1,186	1,514	0	0	2,700	1,186	1,514	0	0	2,700	0	0	
11582000	Shottery Link Road, Stratford-upon-Avon. Developers – J S Bloor (Tewkesbury) Ltd and Hallam Land Management Ltd.	8	3,492	0	0	3,500	8	1,492	2,000	0	3,500	-2,000	0	Construction is estimated to start in Sept 2019 and continue until 2020
11595000	A422 Banbury Road Ettington Ghost island	286	12	0	0	298	286	12	0	0	298	0	0	
11597000	B4451 Station Road Bishops Itchington Ghost Island Right Turn Lane S278	134	816	0	0	950	134	816	0	0	950	0	0	
11598000	A426 Leicester Road Rugby Highways Improvements S278	2,581	0	0	0	2,581	2,581	0	0	0	2,581	0	0	
11603000	B439 Salford Road Bidford - Access And Puffin Crossing	1	150	0	0	151	1	150	0	0	151	0	0	
11608000	Highway Impt A446 Lichfield Road , Coleshill S278	54	96	0	0	150	54	96	0	0	150	0	0	
11609000	Highway Impt C104 Milcote Rd Welford On Avon S278	0	350	0	0	350	0	350	0	0	350	0	0	
11616000	A47 The Long Shoot (Callendar Farm) highway alterations S278	0	10	0	0	10	0	0	0	0	0	-10	-10	This scheme has been cancelled by the Developer
11617000	C12 Plough Hill Road , Galley Common - installation of Puffin crossing & associated fway works	111	189	0	0	300	111	189	0	0	300	0	0	
11662000	A3400 London Road, Shipston on Stour (Orbit Homes)	0	450	0	0	450	0	450	0	0	450	0	0	
11663000	A425 Daventry Road, Southam (Taylor Wimpey)	413	1,387	0	0	1,800	413	1,387	0	0	1,800	0	0	
11664000	C8 Trinity Road, Kingsbury (St Modwen)	2	1,498	0	0	1,500	2	1,498	0	0	1,500	0	0	
11665000	D538 Station Road, Coleshill (Aldi Stores)	4	146	0	0	150	4	146	0	0	150	0	0	
11666000	CCTV/UTC integration scheme on A3400 Birmingham Road Stratford (Bellway Homes)	0	85	0	0	85	0	85	0	0	85	0	0	
11667000	B4642 Coventry Road, Cawston. Developer – Miller Homes. Approximate value £250k	0	400	0	0	400	0	400	0	0	400	0	0	
11671000	B4455 Fosse Way / B4100 Banbury Rd (Jlr) Highway Impt S278	0	400	0	0	400	0	400	0	0	400	0	0	
11672000	B4455 Fosse Way /A425 Southam Rd Roundabout Impt S278 (CEG)	0	350	0	0	350	0	350	0	0	350	0	0	
11673000	B4455 Fosse Way /C43 Harbury Lane Impt Crossroads S278 (CEG)	0	600	0	0	600	0	750	0	0	750	150	150	Estimate increased during the technical approval process as scope of scheme is established.
11674000	B4100 Banbury Rd / Meadow Close Junction Impt S278 (CEG)	0	400	0	0	400	0	200	200	0	400	-200	0	Scheme recently added to capital programme. Delivery timescales updated to match developer's programme
11675000	B4100 Banbury Rd / Kingston Grange Site Access Impt S278 (CEG)	0	250	0	0	250	0	250	0	0	250	0	0	
11676000	B4100 Banbury Rd / Site Access Lighthorne Heath Highways Impt S278 (IM Properties)	0	400	0	0	400	0	0	400	0	400	-400	0	Scheme delayed to match developer timescales
11684000	S278 Highway Impt C30 Hillmorton Lane To Houlton And The Kent Rugby	2,027	873	0	0	2,900	2,027	873	0	0	2,900	0	0	
11688000	S278 Highway Impts Rugby Free School	114	436	0	0	550	114	436	0	0	550	0	0	
11695000	A4023 Coventry Highway, Mappleborough Green.	1	2,499	0	0	2,500	1	1,000	1,499	0	2,500	-1,499	0	Construction delayed due to time taken to grant Technical Approval
11696000	A428 Crick Road, Rugby. Developers	11	489	0	0	500	11	489	0	0	500	0	0	
11697000	A428 Hillmorton Road / B4429 Ashlawn Road, Rugby. Developers	0	500	0	0	500	0	500	0	0	500	0	0	
11698000	B4632 Campden Road, Clifford Chambers. Developer	0	300	0	0	300	0	300	0	0	300	0	0	
11699000	B5000 Grendon Road, Polesworth. Developer	0	300	0	0	300	0	300	0	0	300	0	0	
11705000	A425 Banbury Road Warwick Highway Improvement S278 work for independent schools	1	449	0	0	450	1	449	0	0	450	0	0	
11706000	A452 Europa Way (North of Gallows Hill) Highway Improvement S278 - Galliford Try	0	450	0	0	450	0	450	0	0	450	0	0	

11707000	A47 Long Shoot Nuneaton Highways Improvement S278 Jelson Ltd	0	750	0	0	750	0	400	350	0	750	-350	0	Construction not expected to start until 2020
11708000	B4035 Campden Road Shipston Highway Improvement S278 - Taylor Wimpey	0	750	0	0	750	0	750	0	0	750	0	0	
11709000	C11 Highham Lane Nuneaton Highway Improvement S278 - Persimmon	0	650	0	0	650	0	650	0	0	650	0	0	
Grand Total		117,926	71,959	30,622	1,005	221,512	117,926	63,542	21,148	22,052	224,668	-8,415	3,158	

Education Services - Ian Budd
Strategic Director - Mark Ryder
Portfolio Holders - Councillor Hayfield (Education & Learning)

2019/20 Revenue Budget

Service	Gross Expenditure			Gross Income			Net			Reason for Variation and Management Action
	Agreed Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Agreed Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Agreed Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	
Assistant Director - Education Services	4,324	6,252	1,928	(211)	(196)	15	4,113	6,056	1,943	£1.5m relates to the overspend on the DSG High Needs Block, and is due to additional place funding for Academy Special Schools. There is a reported overspend of £0.653m on the DSG Early Years block, this is off-set against a corresponding underspend within Education & Early Years, as the DfE will clawback any overpayments in funding.
Education & Early Years (Commissioning & Strategy)	56,462	56,879	417	(4,364)	(4,055)	309	52,098	52,824	726	Home to School Transport is forecasting to overspend by £1.459m, the DSG Early Years block is forecasting an underspend of £0.653m, as detailed above this will be clawed back by the DfE.
SEND & Inclusion (Commissioning & Strategy)	56,526	63,470	6,944	(3,028)	(5,222)	(2,194)	53,498	58,248	4,750	Of this £4.7m, £3.3m relates to the overspends on the DSG High Needs blocks with the significant overspends being reported on the demand led top up budgets, paid to Schools. The core revenue budgets within Children With Disabilities are forecasting an overspend of £1.4m. Pressure on the High Needs' block is a national issue, and the new SEND Board and High Needs Task & Finish group are focussed on addressing this problem.
Education Service Delivery	8,911	8,643	(268)	(7,650)	(7,475)	175	1,261	1,168	(93)	Forecasting a surplus due to staffing changes/vacancies, increase in subscriptions for some traded services.
Net Service Spending	126,223	135,244	9,021	(15,253)	(16,948)	(1,695)	110,970	118,296	7,326	
Education Services - DSG funded	80,623	85,175	4,552	(2,186)	(2,000)	186	78,437	83,175	4,738	
Education Services - Core funded	45,600	50,069	4,469	(13,067)	(14,948)	(1,881)	32,533	35,121	2,588	
Net Service Spending	126,223	135,244	9,021	(15,253)	(16,948)	(1,695)	110,970	118,296	7,326	

Education Services - Ian Budd
 Strategic Director - Mark Ryder
 Portfolio Holders - Councillor Hayfield (Education & Learning)

2019/20 Reserves

Reserve	Approved Opening Balance 01.04.19 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31.03.20 £'000	Transfer Request (To)/From Reserves £'000	Reason for Request
Education & Learning - Savings	0		(2,365)	(2,365)		
SEND Earmarked Reserve	223		(223)	0	223	Funding to support the SEND programme. Once the funding has been drawn down the reserve will be closed.
School Improvement Monitoring & Brokering Reserve	420		0	420		
Education MIS Project	50		0	50		
DSG Reserve	0		(4,738)	(4,738)		
Virtual School for LAC	43		0	43		
Total	736	0	(7,326)	(6,590)	223	

Education Services - Ian Budd
 Strategic Director - Mark Ryder
 Portfolio Holders - Councillor Hayfield (Education & Learning)

2019/20 Savings

Savings Proposal Title	2019/20			Reason for financial variation and any associated management action
	Target £'000	Actual to Date £'000	Forecast Outturn £'000	
Access and Organisation; a reduction in planning costs, the removal of funding for vacant sites and removing the provision for the set-up costs of new schools	35	35	35	
Stop funding redundancy costs for schools and only provide for existing commitments	121	121	121	
Total	156	156	156	
Target		156	156	
Remaining Shortfall/(Over Achievement)		0	0	

2019/20 to 2021/22 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years £ 000's	2019/20 £ 000's	2020/21 £ 000's	2021/22 and later £ 000's	Total £ 000's	Earlier Years £ 000's	2019/20 £ 000's	2020/21 £ 000's	2021/22 and later £ 000's	Total £ 000's	Variance in Year £ 000's	Total Variance £ 000's	
Learning - Devolved														
10554000	Devolved/School Level Budgets 2010/11 (Self-financed)	9,334	1,520	0	0	10,854	9,334	1,520	0	0	10,854	0	0	
Learning - Non Schools														
11399000	CMS Musical Instruments 2015/16-2017-18	80	0	0	0	80	80	22	0	0	102	22	22	Expenditure incurred will be funded from a revenue contribution from Warwickshire Music
11583000	Early Years Capital Fund / Dunchurch Infants	132	54	0	0	186	132	54	0	0	186	0	0	
11715000	Marle Hall refurbishment works	35	0	0	0	35	35	0	0	0	35	0	0	
Learning - Other														
11476000	Nursery & pre school provision minor works	13	0	0	0	13	13	40	0	0	53	40	40	Revenue contribution project at St Patricks added £40K
11499000	Bidford Primary & Willow Tree Nursery separation works	33	4	0	0	37	33	4	0	0	37	0	0	
11573000	Planning & Development block header 17/18	24	176	0	0	200	24	176	0	0	200	0	0	
11621000	High Meadow Infant School - New Classrooms, group rooms and Toilets	257	1,393	0	0	1,650	257	1,393	0	0	1,650	0	0	
11630000	Minor Works 18/19	158	130	0	0	288	158	130	0	0	288	0	0	
11678000	Seedlings Nursery HRI Wellesbourne	0	120	0	0	120	0	120	0	0	120	0	0	
11682000	Temporary classroom removal	54	96	0	0	150	54	96	0	0	150	0	0	
Primary - expansion														
11073000	All Saints Junior Extension (Pupil Places) Warwick	932	1	0	0	933	932	1	0	0	933	0	0	
11255000	Paddox School extension - targeted basic need	2,688	0	0	0	2,688	2,688	4	0	0	2,692	4	4	Increase spend by £4k from unallocated Education capital grant for the final account balance.
11263000	Long Lawford extension (pupil places)	773	0	0	0	773	773	0	0	0	773	0	0	
11351000	Former Bridgeway CSS Centre - New KS2 Annexe For All Saints CE Infant School Bedworth	870	0	0	0	870	870	0	0	0	870	0	0	
11386000	Long Lawford Primary permanent expansion	2,259	882	0	0	3,141	2,259	882	0	0	3,141	0	0	
11389000	All Saints Primary, Nuneaton, replace temporary classrooms with new extension	752	0	0	0	752	752	0	0	0	752	0	0	
11401000	Hillmorton Primary Permanent Expansion	3,041	1	0	0	3,042	3,041	1	0	0	3,042	0	0	
11468000	Oakfield Primary expansion (Academy)	530	0	0	0	530	530	0	0	0	530	0	0	
11470000	Nathaniel Newton Infants, extension re bulge class	182	4	0	0	186	182	4	0	0	186	0	0	
11471000	The Ferncumbe Primary School	100	50	0	0	150	100	20	0	0	120	-30	-30	Transfer Budget of £30,000 from this Ferncumbe project 11471001 to another Ferncumbe project 11566001.
11493000	Coleshill Church of England Primary School - contribution to additional classroom for bulge class	271	5	0	0	275	271	5	0	0	275	0	0	
11500000	Northlands Primary School - bulge class additional toilets & security door relocation	73	1	0	0	74	73	1	0	0	74	0	0	
11566000	The Ferncumbe Primary School	59	340	0	0	400	59	470	0	0	530	130	130	Increase Budget by £130,000 of which £30,000 from another Ferncumbe project 11471001 and £100,000 from unallocated education capital grant. This is for car park works as requested by planning permission and unforeseen underground structural issues.
11568000	Welford on Avon Primary School	193	1,579	0	0	1,772	193	1,579	0	0	1,772	0	0	
11570000	Coten End Kitchen Extension	168	3	0	0	171	168	3	0	0	171	0	0	
11497000	Acorns Primary School, Long Compton - new temporary classroom	39	221	0	0	260	39	221	0	0	260	0	0	
11620000	Newdigate Primary School - Expansion and Internal refurb	304	960	0	0	1,264	304	960	0	0	1,264	0	0	
11627000	Wellesbourne Primary School - new small hall and servery to the annex site	131	769	0	0	900	131	794	0	0	925	25	25	Increase Budget by £25,000 from unallocated Education capital grant. For additional works as required by the planning permission.
11628000	Michael Drayton Primary - Expansion	1,250	1,017	0	0	2,266	1,250	1,112	0	0	2,361	95	95	Increase Budget £95,000 from Corporate Resources. For additional security, safety and landscaping works at the School, plus car drop-off works.
11646000	Barford St Peters Primary	234	17	0	0	252	234	17	0	0	252	0	0	

11647000	Coleshill Primary	291	25	0	0	316	291	25	0	0	316	0	0	
Primary - new														
11313000	Aylesford Primary School - new primary provision at Aylesford school	3,006	10	0	0	3,016	3,006	10	0	0	3,016	0	0	
11384000	New School, The Gateway, Rugby	50	1,100	2,000	0	3,150	50	1,100	2,000	0	3,150	0	0	
11480000	Water Orton Primary School (re HS2 Conditional)	4,807	1,220	0	0	6,027	4,807	1,220	0	0	6,027	0	0	
Primary - other														
11319000	Eastlands Primary Temporary Classroom	107	35	60	0	202	107	35	60	0	202	0	0	
11321000	Long Lawford Pri temporary classroom	364	6	0	0	371	364	6	0	0	371	0	0	
Schools Access														
11629000	DDA Blockheader 18/19	675	8	0	0	683	675	8	0	0	683	0	0	
11728000	DDA Blockheader 19/20	0	0	0	0	0	0	400	0	0	400	400	400	Disability access grant block of £400K approved as per Cabinet dated 11th April 2019
Secondary - expansion														
11472000	Kineton High School	3,167	125	0	0	3,291	3,167	125	0	0	3,291	0	0	
11619000	Campion Phase 1 (incl Sports Hall Refurb)	572	4,728	2,200	0	7,500	572	4,728	2,200	0	7,500	0	0	
11645000	Coleshill Secondary School	459	1,621	0	0	2,080	459	2,681	0	0	3,140	1,060	1,060	Budget increase of £1,060,000 approved by Cabinet on 11th April 2019
11681000	Polesworth PSBP2	0	200	0	0	200	0	200	0	0	200	0	0	
Secondary - new														
11730000	New School Leamington	0	0	0	0	0	0	100	0	0	100	100	100	Approved as per cabinet report dated: 11th April 2019
Secondary - other														
11498000	Etone Secondary School grounds resurfacing & expansion enabling works	41	34	0	0	75	41	34	0	0	75	0	0	
SEN - other														
11180000	Welcombe Hills vehicle access alterations	8	442	0	0	450	8	442	0	0	450	0	0	
11495000	Stockingford Primary School new SISG module building	358	7	0	0	365	358	7	0	0	365	0	0	
11569000	Paddox Primary SISG	8	291	0	0	300	8	405	0	0	414	114	114	Increase Budget by £113,819 as per Cabinet Portfolio Holder approval decision on 02/05/19.
11589000	SEND facilities block	48	203	0	0	250	48	203	0	0	250	0	0	
11631000	Specialist Nurture Provision at Special School	0	200	0	0	200	0	200	0	0	200	0	0	
SEN - expansion														
11729000	Oakwood Special School - Conversion of ICT Room	0	0	0	0	0	0	85	0	0	85	85	85	Added back £85K to the capital programme for the conversion of the ICT Room, as per the Cabinet Report 20th March 2018, this was removed due to a forecast error.
11623000	Ridgeway School - Reconfiguration of classrooms	0	0	60	0	60	0	0	60	0	60	0	0	
11624000	Round Oak School - Reconfiguration of classrooms	0	0	190	0	190	0	0	190	0	190	0	0	
11641000	Keeping SEND children local	0	190	0	0	190	0	190	0	0	190	0	0	
11680000	Exhall Grange Modular Pod	536	310	0	0	846	536	314	0	0	850	4	4	Budget Total should be £850,000 as per increased budget approved by Cabinet on 11th April 2019
SEN - new														
11350000	New AEN School McIntyre Discovery Academy (Former Manor Park)	6,007	40	0	0	6,047	6,007	40	0	0	6,047	0	0	
11644000	Water Orton Evergreen Unit	10	640	0	0	650	10	640	0	0	650	0	0	
	Land Acquisition and Education & Social Care Provision – Nuneaton & Bedworth	0	0	0	0	0	0	10,640	500	0	11,140	10,640	11,140	CIF funding approved by Council on 25th July 2019
Grand Total		45,483	20,778	4,510	0	70,771	45,483	33,467	5,010	0	83,960	12,689	13,189	

Chief Fire Officer - Kieran Amos

Strategic Director - Mark Ryder

Portfolio Holders - Councillor Crump (Fire and Community Safety)

2019/20 Revenue Budget

Service	Gross Expenditure			Gross Income			Net			Reason for Variation and Management Action
	Agreed Budget	Forecast Outturn	Variation Over/ (Under)	Agreed Budget	Forecast Outturn	Variation Over/ (Under)	Agreed Budget	Forecast Outturn	Variation Over/ (Under)	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Service Delivery - Operational Response	11,581	11,558	(23)	(20)	(19)	1	11,561	11,539	(22)	
Service Delivery - Prevention	720	773	53	(253)	(253)	0	467	520	53	The Service has temporarily transferred resource from Response into Prevention to support the work that is being carried out in partnership with Public Health. This variance will be managed within existing resources.
Service Delivery - Planning & Protection	978	981	3	(1)	(1)	0	977	980	3	
Service Delivery - Fire Control	866	863	(3)	(64)	(64)	0	802	799	(3)	
Service Support - Technical Support	2,246	2,352	106	0	0	0	2,246	2,352	106	The Service has a need to maintain capacity within the Technical Support Department to cover long term sickness absence. In addition to this there are a number of small pieces of operational equipment that need maintenance/replacement.
Service Support - Training & Development	1,702	1,731	29	(161)	(145)	16	1,541	1,586	45	The pending implementation of corporate HR Policy in relation to flexible retirement, along with the drive to streamline systems has delayed the achievement of savings within Health & Safety. The Service will continue to monitor progress, influence expediting flexible retirement opportunities and identify any required management action.
Service Improvement - Business Transformation & Projects	372	446	74	0	(88)	(88)	372	358	(14)	
Brigade Management	836	858	22	0	0	0	836	858	22	
Service Support - HR, IT, Finance & Pensions	1,553	1,515	(38)	(3)	0	3	1,550	1,515	(35)	At this stage of the year the Service isn't anticipating any costs associated with ill-health retirements.
Net Service Spending	20,854	21,077	223	(502)	(570)	(68)	20,352	20,507	155	

Chief Fire Officer - Kieran Amos
 Strategic Director - Mark Ryder
 Portfolio Holders - Councillor Crump (Fire and Community Safety)

2019/20 Reserves

Reserve	Approved £'000	Movement in £'000	Effect of £'000	Forecast £'000	Transfer £'000	Reason for Request
Pensions Reserve	268			268		
Fire Control Project	153			153		
Service Savings Reserve	525		(155)	370		
Fire Services - ESMCP	583			583		
RSFRS Project	470			470		
Vulnerable People	29			29		
Operational Training in Future Year	195			195		
Total	2,223	0	(155)	2,068	0	

Chief Fire Officer - Kieran Amos
 Strategic Director - Mark Ryder
 Portfolio Holders - Councillor Crump (Fire and Community Safety)

2019/20 Savings

Savings Proposal Title	2019/20			Reason for financial variation and any associated management action
	Target £'000	Actual to Date £'000	Forecast Outturn £'000	
Reduce the budget for pensions and ill-health retirements	100	100	100	
Introduction of a single control room as part of the work on the MoU with West Midlands	300	300	300	
Use of reserves (one-off) to provide funding for phasing as it is unlikely the control room savings will materialise in 2019/20	(300)	(300)	(300)	
Asset reductions and reconfiguration of fleet maintenance	85	85	85	
Health and Safety services	46	46	46	
Review of whole-time deployment, with a view to reducing the number of whole-time firefighters	138	138	138	
Total	369	369	369	
Target		369	369	
Remaining Shortfall/(Over Achievement)		0	0	

Chief Fire Officer - Kieran Amos
Strategic Director - Mark Ryder
Portfolio Holders - Councillor Crump (Fire and Community Safety)

2019/20 to 2021/22 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years £ 000's	2019/20 £ 000's	2020/21 £ 000's	2021/22 and later £ 000's	Total £ 000's	Earlier Years £ 000's	2019/20 £ 000's	2020/21 £ 000's	2021/22 and later £ 000's	Total £ 000's	Variance in Year £ 000's	Total Variance £ 000's	
11300000	Equipment for new Fire Appliances 2017/18	139	27	0	0	166	139	37	0	0	176	10	10	Breathing Apparatus washing machine, the increase in expenditure will be funded via a revenue contribution.
11448000	Equipment for new Fire Appliances 2018/19	31	89	0	0	120	31	89	0	120	0	0		
11544000	Equipment for new Fire Appliances 2019/20	0	120	0	0	120	0	120	0	120	0	0		
Sub Total - Projects Funded from Corporate Resources		170	236	0	0	406	170	246	0	416	10	10		
11374000	Training Centre - New Build	1,412	1,149	0	0	2,561	1,412	1,149	0	0	2,561	0	0	This project is now abortive and has been replaced by the new Training Capital Projects agreed at Council 07/02/2019.
11601000	Fire & Rescue HQ Leamington Spa	15	0	2,278	0	2,293	15	0	2,278	0	2,293	0	0	
11700000	F&R Training Programme: Radford Road	0	0	560	0	560	0	0	560	0	560	0	0	
11701000	F&R Training Programme: Stratford	0	450	0	0	450	0	450	0	450	0	0	0	
11702000	F&R Training Programme: Kingsbury	0	501	150	0	651	0	501	150	0	651	0	0	
11703000	F&R Training Programme: EA Water site	0	350	650	0	1,000	0	350	650	0	1,000	0	0	
Sub Total - F&R Future Estate Project		4,568	2,450	3,638	0	10,656	4,568	2,450	3,638	0	10,656	0	0	
11154000	Warwickshire Fire Control Provision - Funded from CLG Fire Control Grant	849	83	0	0	932	849	83	0	0	932	0	0	
Sub Total - Fire Control Project		849	83	0	0	932	849	83	0	0	932	0	0	
Grand Total		5,642	2,769	3,638	0	12,049	5,642	2,779	3,638	0	12,059	10	10	

Strategic Commissioner - Communities - Dave Ayton-Hill
 Strategic Director - Mark Ryder
 Portfolio Holders - Councillor Clarke (Transport & Environment), Heather Timms, Isobel Seccombe

2019/20 Revenue Budget

Service	Gross Expenditure			Gross Income			Net			Reason for Variation and Management Action
	Agreed Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Agreed Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Agreed Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	
Assistant Director - Communities	1,077	1,107	30	(69)	(69)	0	1,008	1,038	30	Unrealised savings of £72k offset by one off salary savings in AD Management budget £24k. Salary costs on Customers & Information are higher than budgeted by £6k
Transport & Highways	8,607	8,990	383	(8,028)	(7,694)	334	579	1,296	717	£130k over on Transport Planning employee costs based on trends from previous years - budget is structurally underfunded having previously been supported by the surplus from Network Management. Parking Management £611k over due to savings targets totalling £742k which will not be fully realised in 2019/20. Charging regimes are to go out to consultation. Partially offset by other small variances across the Group.
Infrastructure & Sustainable Communities	3,018	3,263	245	(1,304)	(1,355)	(51)	1,714	1,908	194	A mixture of variances across the Group but mainly relate to historical unrealised savings - priorities changed between savings proposals and implementation. Alternative means of funding are being considered.
Waste & Environment	22,258	22,327	69	(3,179)	(3,179)	0	19,079	19,148	69	£25,000 overspend due to a project on plastic. This could be reduced if Waste can encourage districts to fund some research/testing costs. The rest of the overspend is due to increased costs for vehicle repairs and increased expenditure for toxic waste & fridge disposals.
Economy & Skills	3,527	3,400	(127)	(2,641)	(2,506)	135	886	894	8	Over spend at Eliot Park IC relating to unrealised savings target and RCCO costs. Balanced by in year savings on Business Support programmes - salaries and re-profiling of match funded projects.
Net Service Spending	38,487	39,087	600	(15,221)	(14,803)	418	23,266	24,284	1,018	

Strategic Commissioner - Communities - Dave Ayton-Hill

Strategic Director - Mark Ryder

Portfolio Holders - Councillor Clarke (Transport & Environment), Heather Timms, Isobel Seccombe

2019/20 Reserves

Reserve	Approved £'000	Year £'000	Outturn £'000	Forecast £'000	Request £'000	Reason for Request
Waste Management	0		(69)	(69)		
Local Resilience Forum - Brexit Funding	38	(38)		0		
Community Services - Trading	51			51		
Communities - Savings	761		(874)	(113)		
Business Centres	150		(75)	75		
Speed Workshops	813			813		
Kenilworth Station	500			500		
Development Group Realignment Costs	75	(75)		0		
European Match Funding	276	(110)		166		
Skills Delivery for Economic Growth	206	(110)		96		
Rural Growth Network	278	(110)		168		
Womens Cycle Race 2016	200	(200)		0		
Total	3,348	(643)	(1,018)	1,687	0	

Strategic Commissioner - Communities - Dave Ayton-Hill
 Strategic Director - Mark Ryder
 Portfolio Holders - Councillor Clarke (Transport & Environment), Heather Timms, Isobel Seccombe

2019/20 Savings

Savings Proposal Title	2019/20			Reason for financial variation and any associated management action
	Target £'000	Actual to Date £'000	Forecast Outturn £'000	
Waste Management - a reduction in the waste tonnage going to landfill	193	193	193	
Communities Resources - a reduction in activity and staffing to focus on statutory activity such as freedom of information requests and information governance matters.	21	21	21	
Increased income from the current portfolio of business centres as a result of sustained higher levels of occupancy and through pro-active measures to improve service quality to enable increased rents in line with market conditions.	30	30	30	
Increased income by developing portfolio of business centres, creating new units in areas of demand to support local economic growth and generate a positive financial return to the Council	80	0	0	The additional income has not materialised because the anticipated investment in additional business centre capacity has not been progressed. The service is reviewing whether this savings target can be managed in year on a temporary basis.
Reduction in depot maintenance costs as a result of rationalising depots to a single south depot.	75	0	75	
Increase parking income as a result of re-tendering for the Civil Parking Enforcement operation, increased residential parking permits and onstreet parking charges	44	0	44	
Increased income by the introduction of a new charging schedule for parking permits, including a consideration of a business parking permit scheme.	698	0	92	There has been a delay in implementing the new charges whilst a public consultation on fees is undertaken. This will reduce the first year of budgeted income and may reduce expected income in year 2 also.
Total	1,141	244	455	
Target		1,141	1,141	
Remaining Shortfall/(Over Achievement)		897	686	

2019/20 to 2021/22 Capital Programme

Project	Description	Approved Budget				Forecast				Variation		Reasons for Variation and Management Action		
		Earlier Years £ 000's	2019/20 £ 000's	2020/21 £ 000's	2021/22 and later £ 000's	Total £ 000's	Earlier Years £ 000's	2019/20 £ 000's	2020/21 £ 000's	2021/22 and later £ 000's	Total £ 000's		Variance in Year £ 000's	Total Variance £ 000's
Area Delegated Funded Schemes														
11276000	Rugby Area Committee	416	36	0	0	452	416	0	36	0	452	-36	0	Budget reallocated to future years
11354000	Area Delegated Funding 17-18	29	0	297	0	327	29	0	301	0	330	0	4	Budget reallocated from future years
11394000	Transport & Roads Area Delegated Funding	516	8	0	0	525	516	8	0	0	525	0	0	
11396000	County Highways Area Delegated Funding	275	39	0	0	314	275	39	0	0	314	0	0	
11398000	Design Services Area Delegated Funding	149	11	0	0	160	149	11	0	0	160	0	0	
11452000	Area Delegated Funding 18-19	0	0	2,049	0	2,049	0	0	1,771	0	1,771	0	-278	Budget reallocated to future years - £4,960 contributed to project 11441013 (S106 Developer scheme)
11485000	Delegated Budget 2016-17 Road Safety	501	66	0	0	566	501	66	0	0	566	0	0	
11487000	Delegated Budget 2016-17 Transport Planning	112	16	0	0	128	112	14	0	0	126	-2	-2	Budget reallocated to future years
11488000	Delegated Budget 2016-17 Casualty reduction	158	103	0	0	261	158	103	0	0	261	0	0	
11490000	Delegated Budget 2016-17 Programmes	410	137	0	0	547	410	137	0	0	547	0	0	
11547000	Area Delegated Funding 19-20	0	0	2,000	0	2,000	0	0	2,000	0	2,000	0	0	
11588000	Delegated Budget For Traffic Signals Gaf Din 2017 /2018	1	5	0	0	6	1	5	0	0	6	0	0	
11590000	Delegated Budget 2017-18 Road Safety	612	139	0	0	752	612	139	0	0	752	0	0	
11592000	Delegated 17-18 County Highways	516	140	0	0	656	516	140	0	0	656	0	0	
11593000	Delegated Budget 2017-18 Transport Planning	41	10	0	0	51	41	9	0	0	50	-1	-1	Budget reallocated to future years
11594000	Delegated Budget 2017-18 Street Lighting	14	2	0	0	16	14	2	0	0	16	0	0	
11652000	Jo Edwards Delegated Schemes 2018 2019	301	666	0	0	967	301	666	0	0	967	0	0	
11653000	John Grant Delegated Schemes 2018 2019	645	170	0	0	815	645	170	0	0	815	0	0	
11654000	Gaf Din Delegated Schemes 2018 2019	0	29	0	0	29	0	29	0	0	29	0	0	
11656000	Nigel Whyte Delegated Schemes 2018 2019	75	12	0	0	86	75	6	0	0	81	-5	-5	Budget reallocated to future years
11723000	County Highways Base Delegated Budget 2019 2020	0	0	0	0	0	0	103	0	0	103	103	103	New Schemes allocated to this budget
11724000	Traffic Road Safety Delegated Budgets 2019 2020	0	0	0	0	0	0	152	0	0	152	152	152	New Schemes allocated
11725000	Bus Shelter Infrastructure 2019 2020 Delegated Budgets	0	0	0	0	0	0	23	0	0	23	23	23	New Schemes allocated
Integrated Transport - Cycle Schemes														
10324000	Lawford Road Cycle Route	498	19	0	0	517	498	19	0	0	517	0	0	
Integrated Transport - Other Schemes														
11456000	Stratford Park & Ride site alterations	87	12	0	0	100	87	12	0	0	100	0	0	
11710000	Land at Crick Road Rugby (Rugby Parkway)	0	2,637	0	0	2,637	0	437	2,200	0	2,637	-2,200	0	Land negotiation and the planning application activities have not yet commenced and therefore there has been no monies spent as yet.
Integrated Transport - Public Transport														
11325000	Stratford Town Station Upgrade	127	110	0	0	237	127	110	0	0	237	0	0	
Economic Development														
10154000	Centenary Business Centre Phase 3	1,883	7	0	0	1,890	1,883	7	0	0	1,890	0	0	
10258000	Nuneaton and Bedworth Town Centre - Queens Road West Improvements	634	86	0	0	720	634	36	50	0	720	-50	0	Success of fundraising campaigns (Spacehive) has lead to projects achieving higher engagement rates making the funding go further
11425000	Capital Growth Fund Business Loans and Grants	1,663	371	89	61	2,184	1,663	209	257	171	2,300	-162	116	Updated income forecast based on latest loan repayment schedule from CWRT.
11596000	Eliot Park Innovation Centre - improvements to the car park	462	10	0	0	472	462	10	0	0	472	0	0	
11611000	Transforming Nuneaton	165	4,220	3,170	0	7,555	165	4,220	3,170	0	7,555	0	0	
11746000	Transforming Nuneaton - Coop Building Purchase	0	0	0	0	0	0	1,500	0	0	1,500	1,500	1,500	CIF funding approved at April 2019 Cabinet
11612000	Capital Investment Fund/ Duplex Fund	0	980	650	370	2,000	0	900	746	354	2,000	-80	0	Updated forecast based on loan payment schedule requested by CWRT for 2019/20 and later years.
11613000	Capital Investment Fund/ Small Business Grants	169	231	350	250	1,000	169	228	350	253	1,000	-3	0	
11668000	Business Centre Strategy	91	59	0	0	150	91	59	0	0	150	0	0	
Major Transport Projects														
10362000	Kenilworth Station	13,003	905	0	0	13,908	13,003	905	0	0	13,908	0	0	
11339000	Bermuda Connectivity	1,623	4,267	1,511	1,500	8,900	1,623	1,500	4,278	1,500	8,900	-2,767	0	Delay to Project Programme will result in the construction contract commencing later than forecasted in 2019-20 - the majority of construction is now expected to take place in 2020-21
Waste Management														
10207000	Waste Strategy - Waste Treatment & Transfer Facility	1,529	34	0	0	1,563	1,529	34	0	0	1,563	0	0	
11535000	HWRC Maintenance 2019/20	0	104	0	0	104	0	104	0	0	104	0	0	
11714000	Waste Handling and compaction equipment HWRC	0	726	0	0	726	0	600	0	0	600	-126	-126	The purchase of the 4 waste vehicles is estimated to cost less than budgeted. Procurement process is in the final stages and a more accurate figure will be known at Q2. CIF funding no longer required is to be returned to the CIF fund.
Countryside														
10260000	Leam. To Rugby Disused Railway Line - 2002/03	73	27	0	0	100	73	27	0	0	100	0	0	

11536000	Countryside Rural Services Capital Maintenance 2019/20 £20k to be removed for Env Svcs	0	293	0	0	293	0	289	0	0	289	-4	-4	Funding that should have transferred to Gypsies & Travellers when the restructure was actioned has now been moved (see Env Serv project 11712000). In addition, external grant of £16k has been applied.
Developer Funded Transport - s106 schemes														
11194002	New Bus Shelter on Tachbrook Park Drive near Leamington	12	1	0	0	13	12	1	0	0	13	0	0	
11194010	Install bollards & associated traffic management - historic spine Stratford	11	39	0	0	50	11	39	0	0	50	0	0	
11195006	S106 Traffic Calming and Signage Improvements for Bidford-on- Avon bridge and Welford bridge	19	26	0	0	45	19	26	0	0	45	0	0	
11418000	A426 Gateway Rugby to Rugby Town Centre Cycle Scheme	23	285	0	0	307	23	50	235	0	307	-235	0	Scheme delivery delayed until early 2020/21 due to need to coordinate design with another highway scheme
11441004	Weddington Road , Nuneaton Implement Toucan Crossing	1	181	0	0	183	1	80	101	0	183	-101	0	Second location for the Toucan crossing to be agreed
11441007	S106 2 Bus shelters at bus stops on Narrow Hall Meadow nr GP Surgery Chase Meadow	0	20	0	0	20	0	0	20	0	20	-20	0	Project continues be delayed pending adoption of highway which cannot be implemented until outstanding works are carried out by a third party.
11441009	Bus Stop Opposite Land Between 256 and 346 Bham Road Stratford	16	2	0	0	18	16	0	0	0	16	-2	-2	Scheme complete.
11441010	Birmingham Road Cycle Route enhancements	5	11	0	0	16	5	11	0	0	16	0	0	
11441013	Enhance Existing Bus Stops Land Adj to the Gaydon Inn Banbury Road Gaydon S106	5	13	0	0	18	5	18	0	0	23	5	5	Overspend met by old year unallocated area delegated budget.
11441014	Highways improvements to bus stops at land off the Longshoot S106	8	23	0	0	31	8	23	0	0	31	0	0	
11607000	Southbound bus stop on A426 Leicester Road Rugby	15	65	0	0	80	15	23	0	41	80	-41	0	Scheme delayed due to need for land acquisition and an increased cost estimate by £400k to cover service diversions. Associated funding source to be confirmed in due course.
11614000	Bus Stop Enhancement Works In Alderminster	14	7	0	0	21	14	7	0	0	21	0	0	
11615000	Provision Of Replacement Bus Shelter On Kinwarton Rd,Alcester	10	6	0	0	15	10	6	0	0	15	0	0	
11690000	Provision Of Bus Stops Ettington Road Wellesbourne	3	18	0	0	21	3	18	0	0	21	0	0	
11691000	Provision Of Bus Stops & Upgrade Existing Infra Salford Rd Bidford	4	78	0	0	82	4	78	0	0	82	0	0	
11692000	Upgrade Existing Shared Ped / Cycle Path Bermuda	0	23	0	0	23	0	23	0	0	23	0	0	
11704000	Barford Safety Junction	8	220	0	0	228	8	220	0	0	228	0	0	
Warwick Town Centre														
11552000	Warwick Town Centre transport proposals	574	940	0	0	1,514	574	346	0	0	920	-593	-593	Funding applied at 2018-19 year end incorrectly and has now been reallocated against debtors.
Integrated Transport - Safer Routes to Schools														
11281000	Safer routes to schools and 20mph school safety zones 15/16. Renamed Home to School Routes 15-16.	37	157	0	0	193	37	157	0	0	193	0	0	
11282000	Safer routes to schools and 20mph school safety zones 16/17. Renamed Home to School Routes 16-17.	73	8	0	0	81	73	8	0	0	81	0	0	
11635000	Home to School Routes 17-18	46	1,670	0	0	1,716	46	1,670	0	0	1,716	0	0	
Integrated Transport - Safety Camera Schemes														
10192000	Safety Camera Funded Schemes	1,576	20	0	0	1,596	1,576	20	0	0	1,596	0	0	
Integrated Transport - School safety zones														
11359000	School Safety Zones 16/17	1,899	82	0	0	1,982	1,899	73	0	0	1,972	-9	-9	Reallocation of budget between block headers
11564000	School Safety Zones 17/18 A	643	328	0	0	971	643	328	0	0	971	0	0	
11585000	School Safety Zones 18/19	367	248	0	0	615	367	257	0	0	624	9	9	Reallocation of budget between block headers
11586000	School Safety Zones 19/20	9	110	0	0	119	9	110	0	0	119	0	0	
Integrated Transport - Casualty Reduction Schemes														
11355000	Casualty Reduction Schemes 15/16	487	1,194	0	0	1,681	487	1,197	0	0	1,684	3	3	Additional small revenue contribution to complete scheme
11356000	Casualty Reduction Schemes 16/17	231	47	0	0	278	231	47	0	0	278	0	0	
11453000	Casualty Reduction Schemes 18-19	21	367	0	0	388	21	367	0	0	388	0	0	
11711000	Temple Hill / Lutterworth Road Wolvey Casualty Reduction Scheme	0	1,601	0	0	1,601	0	601	1,000	0	1,601	-1,000	0	Due to volume of projects in Design Services the commencement of this scheme will be delayed.
Grand Total		32,895	24,477	10,116	2,181	69,669	32,895	18,832	16,515	2,319	70,561	-5,642	895	

Social Care & Support - Pete Sidgwick
 Strategic Director - Nigel Minns
 Portfolio Holders - Councillor Caborn (Adult Social Care & Health)

2019/20 Revenue Budget

Service	Gross Expenditure			Gross Income			Net			Reason for Net Variation and Management Action
	Agreed Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Agreed Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Agreed Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	
Assistant Director - Adult Social Care	13,757	10,047	(3,710)	0	0	0	13,757	10,047	(3,710)	Prior years' savings which were originally to be reinvested into Adult Social Care. Request for £3m of these to be transferred to reserves as per budget setting, to ensure pressures from future risks can be controlled. Some integration projects are already being forecast as underspent due to delays. Service to plan where/if this should be reinvested in one off schemes
Disabilities	78,628	78,622	(6)	(8,966)	(8,900)	66	69,662	69,722	60	Main budgets over spent are LD North Service Team £645k and Transitions £187k. Main underspends are PDSS South Purchasing Budget (£413k) and LD South (£83k). Main areas of pressure are LD Supported Living. Variances are being managed with service managers total budget.
Mental Health	9,972	11,001	1,029	(523)	(723)	(200)	9,449	10,278	829	Overspend on service budgets due to demographic pressures. Adult Mental Health budget allocation is for 18-65 yrs old.
Older People	76,238	77,546	1,308	(27,650)	(30,612)	(2,962)	48,588	46,934	(1,654)	Residential and homecare growth from last year offset by increase client contribution income and underspend against Direct Payment budget. Admin team forecast overspend £200k
Integrated Care Services	10,091	9,347	(744)	(231)	(162)	69	9,860	9,185	(675)	Forecast underspends in Reablement (£187k) and Assistive Technology (£380k). Overspends against community equipment budget (£90k) and underrecovery of budgeted income for Occupational Therapy staff (£69k)
Development & Assurance	2,615	2,838	223	(1,170)	(1,090)	80	1,445	1,748	303	All teams forecasting on target. Transport internal recharge forecast overspend based on prior years
Net Service Spending	191,301	189,401	(1,900)	(38,540)	(41,487)	(2,947)	152,761	147,914	(4,847)	

Social Care & Support - Pete Sidgwick
 Strategic Director - Nigel Minns
 Portfolio Holders - Councillor Caborn (Adult Social Care & Health)

2019/20 Reserves

Reserve	Approved Opening Balance 01.04.19	Movement in Year	Effect of Outturn	Forecast Closing Balance 31.03.20	Transfer Request (To)/From Reserves	Reason for Request
	£'000	£'000	£'000	£'000	£'000	
Social Care and Support - Savings	13,803		4,847	18,650	(3,000)	Planned contribution of late receipt of grant income to reserves as contingency for future year's demand pressures
Total	13,803	0	4,847	18,650	(3,000)	

Social Care & Support - Pete Sidgwick
 Strategic Director - Nigel Minns
 Portfolio Holders - Councillor Caborn (Adult Social Care & Health)

2019/20 Savings

Savings Proposal Title	2019/20			Reason for financial variation and any associated management action
	Target £'000	Actual to Date £'000	Forecast Outturn £'000	
Service redesign for Social Care and Support teams (except Reablement - separate savings plan), reshaping the workforce to meet the future model of adult social care	550	550	550	New establishment model includes reductions in vacant posts to meet this saving
Use alternative 24 hour care options e.g. extra care housing and supported living	625	150	625	Saving on target to be achieved with current Extra Care Housing numbers
Alternative solutions for low level needs for home care e.g. assistive technology, information, advice and community resources	184	184	184	Integrated Care System underspends meet this saving on a one-off basis. Introduction of new payments systems and Homecare incentives meets this saving on an ongoing basis
Remodel direct payment employment support services	150	0	150	If delays to the Direct Payments remodelling project impact on this saving, it will be met on a one off basis from Direct Payments underspends
Reshaping the information and advice contract aimed at supporting people to return home safely from hospital	100	0	100	Re-commissioning planning in progress
Reduction of demand through early intervention and prevention, with the demand for social care not increasing as budgeted in 2018/19	631	631	631	
Total	2,240	1,515	2,240	
Target		2,240	2,240	
Remaining Shortfall/(Over Achievement)		725	0	

2019/20 to 2021/22 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years £ 000's	2019/20 £ 000's	2020/21 £ 000's	2021/22 and later £ 000's	Total £ 000's	Earlier Years £ 000's	2019/20 £ 000's	2020/21 £ 000's	2021/22 and later £ 000's	Total £ 000's	Variance in Year £ 000's	Total Variance £ 000's	
10964000	CAF Development Team - Social Care IT 2010/11	0	350	0	0	350	0	150	200	0	350	-200	0	Funding ring fenced to support People Directorate technical developments. No requirements have been identified for this year as yet for this area of funding.
11555000	Extra Care Housing	0	2,000	1,313	0	3,313	0	2,000	1,313	0	3,313	0	0	
Grand Total		0	2,350	1,313	0	3,663	0	2,150	1,513	0	3,663	-200	0	

Children & Families - John Coleman
 Strategic Director - Nigel Minns
 Portfolio Holders - Councillor Morgan (Children's Services)

2019/20 Revenue Budget

Service	Gross Expenditure			Gross Income			Net			Reason for Net Variation and Management Action
	Agreed Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Agreed Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Agreed Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	
Assistant Director - Children & Families	7,000	6,196	(804)	(721)	(1,821)	(1,100)	6,279	4,375	(1,904)	Activity on Legal services upto P3 would indicate that there will be a £400,000 overspend on the £2.235m budget. Currently there is a shortfall of £300,000 on the overall staff OOP savings target but further plans are due to be discussed with the Senior Leadership Team to identify where posts can be safely removed from, this may or may not require consultation and redundancies. We are confident these savings will be achieved. Any part year phasing will be funded by one off monies available. These two elements are then off-set by the planned £1m Adult SC contribution and permanent budget being held to be released once permanent pressure points are identified at Q1.
Initial Response & Early Support	12,256	12,257	1	(1,299)	(1,310)	(11)	10,957	10,947	(10)	
Children's Safeguarding & Support	25,262	29,895	4,633	(1,049)	(1,343)	(294)	24,213	28,552	4,339	Internal fostercare is currently predicting a £592,000 over-spend whilst external fostercare is showing a £1,340,000 over-spend. Residential Placements are forecasting to be heavily over-spent with numbers of children increasing significantly since January 2019 (13 placements) which has pushed the forecast to being £2,464,000 over-spent. In all of these main placement types predicted numbers of weeks needed to be purchased have increased from 2018/19 Out-turn (rather than decrease as needed to achieve OOP savings). The predicted number of weeks to be purchased for external fostercare has increased by 11% with the average weekly cost remaining around £800 a week. The predicted residential weeks purchased has increased by 30%, while the average weekly unit cost has increased by 18% to £4,218 per week reflecting greater care needs of individual children.
Corporate Parenting	15,379	14,658	(721)	(4,448)	(4,445)	3	10,931	10,213	(718)	Internal fostercare is currently predicting a £162,000 under-spend whilst external fostercare is also forecasting a £335,000 under-spend. In both types of placements numbers have reduced from out-turn. With the increased numbers of days accommodating Asylum seeking children the UASC grant is currently predicted to contribute £100,000 to other non-direct costs of the service. However with an increased proportion of the grant having to fund direct costs any reduction in the days able to be claimed can result in this being reversed and the grant not being enough to cover all direct and indirect costs and it early in the year to be able to predict numbers more accurately. The House project is due to under-spend by £105,000 with contributions covering future years which will become earmarked reserves.
Youth Justice	2,618	2,572	(46)	(638)	(592)	46	1,980	1,980	0	
Children's Practice Improvement	2,715	2,716	1	(98)	(98)	0	2,617	2,618	1	
Adoption Central England	5,982	5,172	(810)	(5,982)	(5,950)	32	0	(778)	(778)	The overall funding envelope for ACE is specific on operational (mostly staffing) budget and the Inter Agency placement of Adoption places. The latter has historically for all 5 partners been erratic between years (partly due to payments / income being statutorily spread over financial years and split). It is this area that is currently forecasting the majority of this under-spend, it is difficult to predict future buying and selling demands.
Net Service Spending	71,212	73,466	2,254	(14,235)	(15,559)	(1,324)	56,977	57,907	930	

Children & Families - John Coleman
 Strategic Director - Nigel Minns
 Portfolio Holders - Councillor Morgan (Children's Services)

2019/20 Reserves

Reserve	Approved Opening Balance 01.04.19 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31.03.20 £'000	Transfer Request (To)/From Reserves £'000	Reason for Request
Children & Families Non Earmarked	0	0	(2,283)	(2,283)		
0-5 Strategy for Children	1,417	(601)	470	1,286		
Priority Families Reserve	907	(430)	0	477		
Adoption Central England Partnership (ACE)	472		778	1250		
Controlling Migration	638	(638)	0	0		
Youth Justice Remand equalisation	542		0	542		
House Project	156	(156)	105	105		
Total	4,132	(1,825)	(930)	1,377	0	

Children & Families - John Coleman
 Strategic Director - Nigel Minns
 Portfolio Holders - Councillor Morgan (Children's Services)

2019/20 Savings

Savings Proposal Title	2019/20			Reason for financial variation and any associated management action
	Target £'000	Actual to Date £'000	Forecast Outturn £'000	
Children's Centres - implementation of the service redesign to reflect targeting support on those with greatest need	372	312	312	There has been slippage in planned transition work on some buildings. This resulted in an over-achievement (one off) off OOP savings in 2018/19. This over -achievement of savings will cover this one off slippage. All savings on the Childrens Centres for OOP2020 of £1.120m will be achieved.
Demand Management - through closer performance management, a new model and approach to risk and locality driven support based on intelligence and hot spots resulting in the ability to better target resources	1,000	417	721	The savings are on track, there are 300k of staff savings to be achieved but there is confidence this will be achieved.
Reduction in the demand for legal services	150	0	0	Based on just 3 months charges it would seem unlikely that this saving will be achieved. However there has been a slight downward trend in charges which if continued could achieve some of the planned savings.
Delivery of a reduction in the need for children to become or remain looked after in Warwickshire	2,760	0	0	As reported in the Revenue tables increased number of purchased weeks as well as significant unit cost increases have meant that the servcie is predicting an overall over-spend of £3.874m.
Reduction in staff costs	1,316	1,316	1,316	
Develop the use of independent boarding schools	150	0	0	This is intrinsically linked with the reduction in CLA (see above). Any savings so far are cost avoidance (children going into care) rather than reducing children already in care.
Efficiencies in staff and client travel resulting in an overall reduction in costs	150	150	150	
One-off funding to phase the delivery of the new plan	(968)	(968)	(968)	
Total	4,930	1,227	1,531	
Target		4,930	4,930	
Remaining Shortfall/(Over Achievement)		3,703	3,399	

Children & Families - John Coleman

Strategic Director - Nigel Minns

Portfolio Holders - Councillor Morgan (Children's Services)

2019/20 to 2021/22 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years £ 000's	2019/20 £ 000's	2020/21 £ 000's	2021/22 and later £ 000's	Total £ 000's	Earlier Years £ 000's	2019/20 £ 000's	2020/21 £ 000's	2021/22 and later £ 000's	Total £ 000's	Variance in Year £ 000's	Total Variance £ 000's	
11295000	Children and Families property adaptations, purchases and vehicles	44	195	167	0	406	44	205	157	0	406	10	0	Increase in building costs for (redacted) agreed at panel.
11713000	Adaptation of Children's Centres to Children and Family Centres	0	298	0	0	298	0	298	0	0	298	0	0	
Children & Families		44	493	167	0	704	44	503	157	0	704	10	0	

Public Health & Strategic Commissioning - Becky Hale
 Strategic Director - Nigel Minns
 Portfolio Holders - Councillor Caborn (Adult Social Care & Health), Jeff Morgan (Children's services)

2019/20 Revenue Budget

Service	Gross Expenditure			Gross Income			Net			Reason for Net Variation and Management Action
	Agreed Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Agreed Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Agreed Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	
Assistant Director - People	2,448	2,411	(37)	(161)	(161)	0	2,287	2,250	(37)	
Director of Public Health	2,755	2,961	206	(151)	(162)	(11)	2,604	2,799	195	Increase in Staffing costs to accommodate the recruitment of the New Director of Public Health from October, a Consultant for Public Health Role (Joint funded with SWFT), three other posts that have been recruited to/made permanent following budget setting and incremental backpay for two NHS Staff members . This overspend and a sustainable solution will be taken into account as part of the future design of the unit. One off projects - £36,000 parents in Mind, £12,000 Joint healthy funding
Health & Well Being	23,179	23,185	6	(6,318)	(6,366)	(48)	16,861	16,819	(42)	
All Age Targeted Support	10,652	10,844	192	(5,011)	(5,011)	0	5,641	5,833	192	Overspends on Drugs and Alcohol due to increases in demand for Detox/inpatient and prescribing
All Age Specialist Provision	8,772	8,760	(12)	(2,934)	(2,935)	(1)	5,838	5,825	(13)	
Net Service Spending	47,806	48,161	355	(14,575)	(14,635)	(60)	33,231	33,526	295	

Public Health & Strategic Commissioning - Becky Hale
 Strategic Director - Nigel Minns
 Portfolio Holders - Councillor Caborn (Adult Social Care & Health), Jeff Morgan (Children's services)

2019/20 Reserves

Reserve	Approved Opening Balance 01.04.19 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31.03.20 £'000	Transfer Request (To)/From Reserves £'000	Reason for Request
Strategic Commissioning - Savings	3,550	(531)	143	3,162		
Public Health - Savings	2,783	(312)	(437)	2,034		
Total	6,333	(843)	(294)	5,196	0	

Public Health & Strategic Commissioning - Becky Hale
 Strategic Director - Nigel Minns
 Portfolio Holders - Councillor Caborn (Adult Social Care & Health), Jeff Morgan (Children's services)

2019/20 Savings Plan

Savings Proposal Title	2019/20			Reason for financial variation and any associated management action
	Target	Actual to	Forecast	
	£'000	£'000	£'000	
Drugs and Alcohol - a reduction in costs, prioritised through a redesign and recommissioning process	923	387	195	There are cost pressures arising from the increase in prescribing costs (both medications and prescribing) for this demand led service which make the achievement of the total saving challenging. Careful monitoring is ongoing to achieve the most efficient and effective prescribing and management of costs; and consideration needs to be given to reviewing the amount of savings that may feasibly be found in this programme.
Healthwatch - re-tendering and redesign of the service to allow greater use of different channels, of volunteers and alignment with other similar agencies	45	45	45	
Reduce staffing and overheads across the Business Unit	200	736	541	Over-achievement of savings by £541K to partially cover the shortfall in the D&A savings
Smoking Cessation - redesign services to accommodate the changes in how the public are choosing to quit smoking	100	100	100	
Health Visitors and Family Nurse Practitioners - reduction in costs, prioritised through a redesign and recommissioning process	735	735	735	Reduction in costs achieved through redesign however, national wage rise for NHS staff is creating a cost pressure. Work ongoing to manage the cost pressure
Advocacy - re-tendering and redesign of the service, combining the two advocacy approaches into one (see proposed saving from Healthwatch)	85	85	85	
Additional efficiencies across the Business Unit including a review of staff vacancies, efficiencies in the Fitter Futures budget and re-alignment of young carer budget support	200	200	200	
One-off funding to phase the delivery of the new plan	(200)	(200)	(200)	
Reduction in the Housing Related Support Programme through a further redesign of the service to ensure support is provided to the most vulnerable, supporting individuals to become more independent and self-sufficient. Review of contracts with a view to reducing costs/services, including decommissioning some specialist services and re-modelling and recommissioning generic housing related support services.	400	400	400	
Reduce and reshape the staffing structure within the Business Unit and a reduction in programme and management support.	122	122	122	
Integration of existing commissioning functions into a single commissioning service and generation of an income stream through joint commissioning with and on behalf of partner organisations.	25	25	25	
Reduction in historic pension costs that will decline naturally over time.	12	12	12	
Reduction in the contingency and projects budget of the Business Unit and the delivery of a rationalised Head of Service structure once the redesign and transformation work has been delivered.	122	122	122	
Rationalisation of the system supporting the Local Authority Designated Officer function with the main social care ICT systems to enable a saving in licensing costs and reductions in Google licence costs.	20	20	20	

Reduction in business redesign and collaboration functions and funding for service specific learning and development activity.	31	31	31	
Total	2,820	2,820	2,433	
Target		2,820	2,820	
Remaining Shortfall/(Over Achievement)		0	387	

Public Health & Strategic Commissioning - Becky Hale
 Strategic Director - Nigel Minns
 Portfolio Holders - Councillor Caborn (Adult Social Care & Health), Jeff Morgan (Children's services)

2019/20 to 2021/22 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years £ 000's	2019/20 £ 000's	2020/21 £ 000's	2021/22 and later £ 000's	Total £ 000's	Earlier Years £ 000's	2019/20 £ 000's	2020/21 £ 000's	2021/22 and later £ 000's	Total £ 000's	Variance in Year £ 000's	Total Variance £ 000's	
10608000	Mental Health Grant 2010/11	130	86	0	0	216	130	86	0	0	216	0	0	
11021000	Adult Social Care Modernisation & Capacity 2012-13	194	757	46	0	997	194	722	81	0	997	-35	0	
11420000	Disabled Facilities Capital Grant	13,470	0	0	0	13,470	13,470	0	0	0	13,470	0	0	
11492000	Urban Mile Markers	20	6	0	0	26	20	6	0	0	26	0	0	
11310000	Client Information Systems Review	3,324	768	0	0	4,092	3,324	376	392	0	4,092	-392	0	Development priorities have been identified for 2019/20. Detailed transformation requirements are subject to further exploratory action leading to the likelihood of investment required in 2020/21.
Grand Total		17,138	1,617	46	0	18,801	17,138	1,190	473	0	18,801	-427	0	

Business & Customer Services - Kushal Birla
 Strategic Director - Rob Powell
 Portfolio Holders - Councillor Kaur (Customers & Transformation)

2019/20 Revenue Budget

Service	Gross Expenditure			Gross Income			Net			Reason for Variation and Management Action
	Agreed Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Agreed Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Agreed Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	
Assistant Director - Business & Customer Services	582	562	(20)	(68)	(68)	0	514	494	(20)	
Business & Customer Support - People	63	187	124	0	0	0	63	187	124	Business Support agency staff. To be funded by staffing budgets currently vacant upon centralisation of Business Support budgets.
Business & Customer Support - Resources & Communities	2,655	2,440	(215)	0	0	0	2,655	2,440	(215)	£198K underspend forecast due to Voluntary Community Sector contract efficiency savings.
Customer Contact - Customer Connect	2,847	2,858	11	(213)	(247)	(34)	2,634	2,611	(23)	Income received for Single Point of Access/Fitter Futures to deliver service on behalf of Public Health.
Customer Contact - Community Hub	7,663	7,807	144	(2,388)	(2,388)	0	5,275	5,419	144	£85K spend on Warwickshire Bytes project, requested to be drawn down from reserves.
Net Service Spending	13,810	13,854	44	(2,669)	(2,703)	(34)	11,141	11,151	10	

Business & Customer Services - Kushal Birla
 Strategic Director - Rob Powell
 Portfolio Holders - Councillor Kaur (Customers & Transformation)

2019/20 Reserves

Reserve	Approved Opening Balance 01.04.19 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31.03.20 £'000	Transfer Request (To)/From Reserves £'000	Reason for Request
Museums Development Fund	188			188		
Museum Ethnographic Fund	19			19		
Records Purchase Fund	7			7		
Records Donation Fund	107			107		
Digitisation of County Records	85		(85)	0	(85)	Earmarked reserve drawdown to complete Warwickshire Bytes project. Once this funding has been drawn down the reserve will be closed.
Warwickshire Local Welfare Scheme	448			448		
Corporate Customer Journey	210		75	285		
Customer Services Library Bequests	3			3		
Total	1,067	0	(10)	1,057	(85)	

Business & Customer Services - Kushal Birla
 Strategic Director - Rob Powell
 Portfolio Holders - Councillor Kaur (Customers & Transformation)

2019/20 Savings

Savings Proposal Title	2019/20			Reason for financial variation and any associated management action
	Target £'000	Actual to Date £'000	Forecast Outturn £'000	
Increase income from the Registration Service	35	35	35	On Target
Reduction in Library and One Stop Shop and Customer Service Centre management and support staff consistent with the restructure and redesign of these services	90	90	90	On target
Total	125	125	125	
Target		125	125	
Remaining Shortfall/(Over Achievement)		0	0	

Business & Customer Services - Kushal Birla
 Strategic Director - Rob Powell
 Portfolio Holders - Councillor Kaur (Customers & Transformation)

2019/20 to 2021/22 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years	2019/20 £ 000's	2020/21 £ 000's	2021/22 and later £ 000's	Total £ 000's	Earlier Years £ 000's	2019/20 £ 000's	2020/21 £ 000's	2021/22 and later £ 000's	Total £ 000's	Variance in Year £ 000's	Total Variance £ 000's	
11415000	Market Hall Museum - "Our Warwickshire"	941	18	0	0	960	941	18	0	0	960	0	0	
11040000	Improving the Customer Experience/One Front Door Improvements	589	15	0	2,024	2,628	589	15	250	1,774	2,628	0	0	
Grand Total		1,530	33	0	2,024	3,588	1,530	33	250	1,774	3,588	0	0	

Commissioning Support Unit - Steve Smith
 Strategic Director - Rob Powell
 Portfolio Holders - Councillor Kaur (Customers & Transformation)

2019/20 Revenue Budget

Service	Gross Expenditure			Gross Income			Net			Reason for Variation and Management Action
	Agreed Budget	Forecast Outturn	Variation Over/ (Under)	Agreed Budget	Forecast Outturn	Variation Over/ (Under)	Agreed Budget	Forecast Outturn	Variation Over/ (Under)	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Commissioning Support Unit	447	455	8	(28)	(28)	0	419	427	8	
Business Intelligence	1,757	1,667	(90)	(69)	(61)	8	1,688	1,606	(82)	Vacancies held pending outcome of the service re-design
Portfolio Management Office	1,446	1,206	(240)	(691)	(480)	211	755	726	(29)	Vacancies held pending outcome of the service re-design
Contract Management & Quality Assurance	617	479	(138)	(588)	(588)	0	29	(109)	(138)	Vacancies held pending outcome of new structure
Change Management	405	405	0	0	0	0	405	405	0	
Net Service Spending	4,672	4,212	(460)	(1,376)	(1,157)	219	3,296	3,055	(241)	

Commissioning Support Unit - Steve Smith
 Strategic Director - Rob Powell
 Portfolio Holders - Councillor Kaur (Customers & Transformation)

2019/20 Reserves

Reserve	Approved Opening Balance 01.04.19 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31.03.20 £'000	Transfer Request (To)/From Reserves £'000	Reason for Request
CSU - Savings	357		241	598		
Total	357	0	241	598	0	

Commissioning Support Unit - Steve Smith
 Strategic Director - Rob Powell
 Portfolio Holders - Councillor Kaur (Customers & Transformation)

2019-20 Savings Plan

Savings Proposal Title	2019/20			Reason for financial variation and any associated management action
	Target £'000	Actual to Date £'000	Forecast Outturn £'000	
Reduction in management and operational capacity through streamlining processes and redesigning the	45	45	45	
Reduction in software tools and procured data sets which	10	10	10	
Reduction in the contingency & project budget of the	60	60	60	
Reduction in Business redesign & collaboration functions	35	35	35	
Total	150	150	150	
Target		150	150	
Remaining Shortfall/(Over Achievement)		0	0	

Enabling Services - Craig Cusack

Strategic Director - Rob Powell

Portfolio Holders - Councillor Kaur (Customers & Transformation), Peter Butlin

2019/20 Revenue Budget

Service	Gross Expenditure			Gross Income			Net			Reason for Variation and Management Action
	Agreed Budget	Forecast Outturn	Variation Over/ (Under)	Agreed Budget	Forecast Outturn	Variation Over/ (Under)	Agreed Budget	Forecast Outturn	Variation Over/ (Under)	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Enabling Services	320	320	0	0	0	0	320	320	0	
Facilities Management	8,495	8,511	16	(5,381)	(5,341)	40	3,114	3,170	56	
HR Enabling	3,982	3,865	(117)	(1,792)	(1,819)	(27)	2,190	2,046	(144)	£88k relates to year 2 of Your HR software licence costs in 2020/21 and vacancies.
Digital & ICT	14,018	13,391	(627)	(5,017)	(5,343)	(326)	9,001	8,048	(953)	£534k due to uncommitted corporate ICT development funds. £157k uncommitted e-services agency budget, £150k due to hold on procurement of ICT devices.
Property, Construction & Engineering	9,651	9,655	4	(2,826)	(2,829)	(3)	6,825	6,826	1	
Net Service Spending	36,466	35,742	(724)	(15,016)	(15,332)	(316)	21,450	20,410	(1,040)	

Enabling Services - Craig Cusack
 Strategic Director - Rob Powell
 Portfolio Holders - Councillor Kaur (Customers & Transformation), Peter Butlin (Finance and Property)

2019/20 Reserves

Reserve	Approved Opening Balance 01.04.19 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31.03.20 £'000	Transfer Request (To)/From Reserves £'000	Reason for Request
HR Service Improvement Projects	60	0	0	60		
Your HR Implementation	77	(77)	87	87		
Information Assets - Savings	733	(200)	953	1486		
Community Energy Scheme	39	(39)		0		
Total	909	(316)	1,040	1,633	0	

Enabling Services - Craig Cusack
 Strategic Director - Rob Powell
 Portfolio Holders - Councillor Kaur (Customers & Transformation), Peter Butlin

2019/20 Savings

Savings Proposal Title	2019/20			Reason for financial variation and any associated management action
	Target £'000	Actual to Date £'000	Forecast Outturn £'000	
Implement a new HR and payroll system to replace HRMS and restructure the HR Service Centre. This will include the review of charges for all external customers	229	229	229	
Savings in the costs associated with the management of the Service. It also includes an option to offer staff alternative working arrangements such as reduced hours.	65	65	65	
Reduction in the costs associated with the management and support of the ICT Infrastructure equipment that is used to deliver our ICT systems and related facilities.	100	100	100	
Reduction in the funding associated with the provision of ICT Help Desk and Support Services, and a further reduction in the volume and costs of the personal computing facilities provided to staff and elected members.	140	140	140	
Savings in the staffing budget for the Strategy, Programme and Information Team as Project and Programme management support capacity is reduced as part of the general reduction in size of the Council.	100	100	100	
Rental income from Educaterers	21	21	21	
Review of facilities management budgets, service specifications and IT interfaces	49	49	49	
Total	704	704	704	
Target		704	704	
Remaining Shortfall/(Over Achievement)		0	0	

Enabling Services - Craig Cusack
 Strategic Director - Rob Powell
 Portfolio Holders - Councillor Kaur (Customers & Transformation), Peter Butlin

2018/19 to 2021/22 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years	2019/20 £ 000's	2020/21 £ 000's	2021/22 and later £ 000's	Total £ 000's	Earlier Years £ 000's	2019/20 £ 000's	2020/21 £ 000's	2021/22 and later £ 000's	Total £ 000's	Variance in Year £ 000's	Total Variance £ 000's	
Structural Maintenance														
11286000	Non Sch - Planned Bldg, Mech & Elect Backlog 2017/18	1,769	16	0	0	1,785	1,769	14	0	0	1,783	-3	-3	
11288000	Schools Asbestos & Safe Water Remedials 2017/18	793	9	0	0	802	793	9	0	0	802	0	0	
11442000	Non Schools Asb & Safe Water Remedials 2018/19	282	101	0	0	383	282	101	0	0	383	0	0	
11443000	Non Sch - Planned Bldg, Mech & Elect Backlog 2018/19	1,852	354	0	0	2,206	1,852	357	0	0	2,209	3	3	
11444000	Schools Asbestos & Safe Water Remedials 2018/19	730	17	0	0	747	730	17	0	0	747	0	0	
11445000	Schools Planned Bldg, Mech & Elect Backlog 2018/19	6,961	304	0	0	7,265	6,961	305	0	0	7,266	1	1	
11538000	Non Schools Asb & Safe Water Remedials 2019/20	0	349	0	0	350	0	349	0	0	350	0	0	
11539000	Non Sch - Planned Bldg, Mech & Elect Backlog 2019/20	0	2,144	0	0	2,144	0	2,144	0	0	2,144	0	0	
11540000	Schools Asbestos & Safe Water Remedials 2019/20	0	753	0	0	753	0	753	0	0	753	0	0	
11541000	Schools Planned Bldg, Mech & Elect Backlog 2019/20	2	7,103	0	0	7,105	2	7,103	0	0	7,105	0	0	
11687000	The Saltway Centre & Stratford Family Centre - Refurbish Family Centre	99	3	0	0	102	99	3	0	0	102	0	0	
Facilities														
10592000	Small Scale Reactive / Minor Improvements County-Wide	587	58	0	0	646	587	58	0	0	646	0	0	
Energy														
11136000	Various Properties - Renewable Energy	240	0	995	0	1,235	240	0	995	0	1,235	0	0	
Information Assets														
11121000	Development of Rural Broadband	20,447	11,568	4,096	1,551	37,662	20,447	11,568	4,096	1,551	37,661	0	-1	
11465000	WCC Information Assets Purchases (multiple years)	1,151	577	93	0	1,821	1,151	577	93	0	1,821	0	0	
11731000	2019-20 ICT Software Development	0	0	0	0	0	0	160	0	0	160	160	160	Revenue funded development of software assets.
Strategic Asset management														
11134000	Wark Shire Hall - Refurb Of Old Shire Hall	1,884	50	0	0	1,933	1,884	50	0	0	1,933	0	0	
		36,797	23,406	5,184	1,551	66,939	36,797	23,568	5,184	1,551	67,100	161	160	

Finance - Lisa Kitto (Interim)
 Strategic Director - Rob Powell
 Portfolio Holders - Councillor Butlin (Finance & Property), Councillor Kaur

2019/20 Revenue Budget

Service	Gross Expenditure			Gross Income			Net			Reason for Variation and Management Action
	Agreed Budget	Forecast Outturn	Variation Over/ (Under)	Agreed Budget	Forecast Outturn	Variation Over/ (Under)	Agreed Budget	Forecast Outturn	Variation Over/ (Under)	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Finance	142	307	165	(2)	(2)	0	140	305	165	This is the residual savings target for the service that will be allocated out across the service once the service redesign is agreed
Finance Delivery	5,072	4,927	(145)	(1,168)	(1,164)	4	3,904	3,763	(141)	
Treasury Management, Pension Fund, Internal Audit, Risk and Assurance	1,971	1,895	(76)	(2,312)	(2,452)	(140)	(341)	(557)	(216)	Increased recharge to the Pension Fund and vacancies
Commercialism	254	254	0	0	0	0	254	254	0	
Strategic Finance	669	641	(28)	(54)	(64)	(10)	615	577	(38)	By the end of the year outturn is likely to be closer to the budget due to the costs of interim and agency staff and allocation of savings.
Net Service Spending	8,108	8,024	(84)	(3,536)	(3,682)	(146)	4,572	4,342	(230)	

Finance - Lisa Kitto (Interim)
 Strategic Director - Rob Powell
 Portfolio Holders - Councillor Butlin (Finance & Property), Councillor Kaur

2019/20 Reserves

Reserve	Approved Opening Balance 01.04.18 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31.03.19 £'000	Transfer Request (To)/From Reserves £'000	Reason for Request
Finance - Savings	620		403	1023		
Finance - Training	81		(8)	73		
Finance - Service Improvement Projects	369			369		
LA Counter Fraud Fund Grant	16			16		
Total	1,086	0	395	1,481	0	

Finance - Lisa Kitto (Interim)
 Strategic Director - Rob Powell
 Portfolio Holders - Councillor Butlin (Finance & Property), Councillor Kaur (Transformation and Customers)

2019/20 Savings

Savings Proposal Title	2019/20			Reason for financial variation and any associated management action
	Target £'000	Actual to Date £'000	Forecast Outturn £'000	
Reduction in the support for service managers and Elected Members for budget setting, quarterly financial monitoring and final accounts.	5	5	5	
Reduction in staffing capacity by focussing on greater use of standardised processing of transactions, less manual intervention and exploring the benefits of a broader transactional service across the organisation.	90	90	90	
Total	95	95	95	
Target		95	95	
Remaining Shortfall/(Over Achievement)		0	0	

Governance & Policy - Sarah Duxbury
 Strategic Director - Rob Powell
 Portfolio Holders - Councillor Kaur (Customers & Transformation)

2019/20 Revenue Budget

Service	Gross Expenditure			Gross Income			Net			Reason for Variation and Management Action
	Agreed Budget	Forecast Outturn	Variation Over/ (Under)	Agreed Budget	Forecast Outturn	Variation Over/ (Under)	Agreed Budget	Forecast Outturn	Variation Over/ (Under)	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Governance & Policy	311	311	0	0	10	10	311	321	10	
Communications	1,083	1,116	33	(687)	(687)	0	396	429	33	
HROD	2,253	2,278	25	(325)	(350)	(25)	1,928	1,928	0	
Property Management	717	813	96	(1,381)	(1,381)	0	(664)	(568)	96	A £0.096 revenue overspend due to the employment of a logistics manager and costs of clearing the Montague Road site upon vacation.
Legal & Democratic	6,818	6,967	149	(6,228)	(6,366)	(138)	590	601	11	Cost increase reflects increased need for resources to support new external income. It is expected the new business will be developed to offset these costs by the end of the financial year.
Net Service Spending	11,182	11,485	303	(8,621)	(8,774)	(153)	2,561	2,711	150	

Governance & Policy - Sarah Duxbury
 Strategic Director - Rob Powell
 Portfolio Holders - Councillor Kaur (Customers & Transformation)

2019/20 Reserves

Reserve	Approved Opening Balance 01.04.19 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31.03.20 £'000	Transfer Request (To)/From Reserves £'000	Reason for Request
HR&OD - Savings	308	(98)	(1)	209		
Scheme	245			245		
Savings	799		(54)	745		
Property - Savings	1,566	(295)	(95)	1,176		Drawdown may be required on a phased basis to fund the potential overspend of £0.997m on the Montague Road/Hawkes Point project. Increased costs due to £665k new roof on Hawkes Point to ensure building is fit for purpose for relocated services and meets health and safety standards, £200k new racking systems to replace existing racking and shelving systems from Montague Road that cannot be reused, £132k surveys and other minor items. An alternative relocation option is being considered which could reduce the potential overspend to be much closer to the current project budget, however it is too soon to know if this will be viable.
One Public Estate	168			168		
Total	3,086	(393)	(150)	2,543	0	

Governance & Policy - Sarah Duxbury
 Strategic Director - Rob Powell
 Portfolio Holders - Councillor Kaur (Customers & Transformation)

2019/20 Savings

Savings Proposal Title	2019/20			Reason for financial variation and any associated management action
	Target £'000	Actual to Date £'000	Forecast Outturn £'000	
Workforce Strategy and Organisational Development Service - Redesign the service reducing management and team capacity; streamlining learning and development processes with the HR Service Centre and reducing spend on corporately funded learning.	49	49	49	
The purchase of the new HR and payroll system will provide an alternative learning management and e-learning option resulting in the decommissioning of WILMA and a reduction in the current licence costs.	31	31	31	Due to the organisation restructure, this £31k savings target should now sit with Governance and Policy rather than Enabling Services.
Increased surplus from external legal work - combination of reducing operating costs, increasing utilisation and delivering more external hours to external customers at increased hourly rates.	34	34	34	
Reduction in the Council's borrowing costs as a result of using capital receipts from the sale of land and buildings (both urban sites and smallholdings) to reduce long term debt	955	0	955	
Release of contingency	85	85	85	
Repayment of Hawkes Point self-financed borrowing.	198	0	198	
Reduced maintenance of the smallholdings estate.	7	7	7	
Use of one-off resources to match the timing of when capital receipts from the	(473)	(473)	(473)	
Total	886	(267)	886	
		886	886	
Target				
Remaining Shortfall/(Over Achievement)		1,153	0	

2019/20 Capital

Project	Description	Approved Budget				Forecast				Variation		Reasons for Variation and Management Action	
		Earlier Years	2019/20 £ 000's	2020/21 £ 000's	2021/22 and later £ 000's	Total £ 000's	Earlier Years £ 000's	2019/20 £ 000's	2020/21 £ 000's	2021/22 and later £ 000's	Total £ 000's		Variance in Year £ 000's
10972000	Planning Consent For Europa Way	748	3	0	0	751	748	3	0	751	0	0	
11440000	Strategic Site Planning application:	1,978	634	1,300	0	3,912	1,978	634	1,300	3,912	0	0	
11503000	Planning Consent re the disposal of Dunchurch depc	63	17	0	0	80	63	17	0	80	0	0	
11335000	Rationalisation of County Storage	3,205	5,574	0	0	8,779	3,205	6,571	0	8,779	997	997	Increased costs due to £665k new roof on Hawkes Point to ensure building is fit for purpose for relocated services and meets health and safety standards, £200k new racking systems to replace existing racking and shelving systems from Montague Road that cannot be reused, £132k surveys and other minor items. Approval sought for the additional commitment as part of this report
11689000	Maintaining the smallholdings land ban	0	0	844	0	844	0	0	844	844	0	0	
11446000	Rural Services Capital Maintenance 2018/19	110	100	0	0	210	110	100	0	210	0	0	
11542000	Rural Services Capital Maintenance 2019/20	0	852	0	0	852	0	511	341	852	-341	0	Due to staff turnover delay in implementation of project plan
11716000	Web recording equipment for Committee Rooms	0	0	0	0	0	0	0	0	0	0	0	
Grand Total		6,104	7,180	2,144	0	15,428	6,104	7,836	2,485	15,428	656	997	

Other Services - Virginia Rennie
Strategic Director - Rob Powell

2019/20 Revenue Budget

Service	Gross Expenditure			Gross Income			Net			Reason for Variation and Management Action
	Agreed Budget	Forecast	Variation	Agreed Budget	Forecast	Variation	Agreed Budget	Forecast	Variation	
	£'000	Outturn £'000	Over/ (Under) £'000	£'000	£'000	(Under) £'000	£'000	£'000	(Under) £'000	
Government Grants & Business Rates	0	0	0	(130,141)	(133,511)	(3,370)	(130,141)	(133,511)	(3,370)	Additional business rates income and compensatory government grants to offset the impact of changes to exemptions and discounts not known at the time the budget was set.
Central Block DSG and other central grants to support	0	0	0	(81,129)	(81,129)	0	(81,129)	(81,129)	0	
Children's Transformation fund	2,849	2,849	0			0	2,849	2,849	0	
Capital Financing Costs	40,263	33,565	(6,698)	0	0	0	40,263	33,565	(6,698)	Lower anticipated capital financing costs than provided for in the budget as a result of slippage in the capital programme and the level of unallocated Capital Investment Fund requiring less borrowing to be taken out.
Strategic Management Team	1,204	1,261	57	0	0	0	1,204	1,261	57	
County Coroner	531	531	0	(78)	(78)	0	453	453	0	
Environment Agency - Flood Defence Levy	243	245	2	0	0	0	243	245	2	
External Audit Fees	141	149	8	0	0	0	141	149	8	
Pensions deficit under-recovery	1,641	1,641	0	0	0	0	1,641	1,641	0	
County Council Elections	265	265	0	0	0	0	265	265	0	
Members Allowances and Expenses	1,070	1,070	0	0	0	0	1,070	1,070	0	
Other Administrative Expenses and Income (Including Insurance)	3,908	3,908	0	(3,362)	(3,362)	0	546	546	0	
Subscriptions	195	195	0	0	0	0	195	195	0	
Early Intervention, Prevention and Community Capacity Fund	1,977	2,000	23	0	0	0	1,977	2,000	23	
Apprenticeship Levy	1,092	1,092	0	0	0	0	1,092	1,092	0	
Net Service Spending	55,379	48,771	(6,608)	(214,710)	(218,080)	(3,370)	(159,331)	(169,309)	(9,978)	

Other Services - Virginia Rennie
Strategic Director - Rob Powell

2019/20 Reserves

Reserve	Approved Opening Balance 01.04.19 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31.03.20 £'000	Transfer Request (To)/From Reserves £'000	Reason for Request
Corporate Reserves						
Capital Fund	1,360			1,360		
General Reserves	26,922	(4,036)		22,886		£3.522m is allocated in future years to fund allocations approved as part of the 2019/20 budget resolution.
Insurance Fund	8,942		10,009	18,951		
Provision for Redundancy Costs	10,579			10,579		
Medium Term Contingency	6,835			6,835		
Schools	16,253	(475)		15,778		
Total Corporate Reserves	70,891	(4,511)	10,009	76,389	0	
Other Services Reserves						
Business Rates Pool Risk Reserve	4,027			4,027		
Quadrennial Elections	422			422		
Corporate Transformation Fund	3,907	(1,058)		2,849		
WCC Business Rates Appeals Reserve	6,739			6,739		
Corporate Partnership Initiatives	2,155			2,155		
Audit Fee Reserve	777		(8)	769		
Interest Rate Volatility Reserve	5,436			5,436		
Adult Social Care Reserve	4,637			4,637		
Pensions Deficit Reserve	466			466		
Corporate Apprenticeship Fund	737			737		
Schools in Financial Difficulty	2,069	(49)		2,020		
Corporate Systems Replacement Reserve	9,153			9,153		
Local Resilience Forum - Brexit Funding	88			88		
Fire Transformation Fund	972	(37)		935		
Digital Transformation Fund	2,046			2,046		
Early Intervention, Prevention and Community Capacity Fund	0		(23)	(23)		
Financial Instrument (General Fund) - Threadneedle Social Bond Fund	3,125			3,125		
Total Other Services Reserves	46,756	(1,144)	(31)	45,581	0	
Directorate Reserves						
Resources Transformation Fund	627			627		
Resources Systems Replacement Reserve	919			919		
Resources Traded Services Reserve	225			225		
Resources Service Savings	567			567		
LATC Operational Reserve	248			248		
People Directorate Reserve	7,229			7,229		
Total Directorate Reserves	9,815	0	0	9,815	0	
Total	127,462	(5,655)	9,978	131,785	0	